



The County of Lennox & Addington

2024 Budget

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COUNTY OF LENNOX AND ADDINGTON

BUDGET EXECUTIVE SUMMARY

The 2024 budget, totals \$103.6 million in order to provide a broad range of services as set out in detail in the budget document.

\$35.9 million of the total budget is raised through property taxation. The County's 2024 property tax levy will increase by **2.9%** or **\$990,602** from 2023, after allowing for assessment increases due to new development and growth. **\$848,800** or **2.5%** of the 2023 tax levy, has been dedicated as additional funding for capital improvements to the County's arterial road and bridge network. This represents an increase of **.5%** from prior years and assists with Council meeting their Strategic Capital Planning objective of the 2023-2026 Council Strategic Priorities.

The average residential property assessment in the County of Lennox and Addington in 2024 is \$261,284 (2023 - \$259,247). The County portion of the property taxes on this assessment in 2024 is **\$1,514.34** (an increase of **\$53.55** from 2023).

Some of the highlights of the 2024 budget include:

- Staffing enhancements at **The John M Parrott Centre** that will further augment our infection control capacity as well as helping to achieve our 4 hours of care and customer service excellence.
- \$19.1 million for **capital improvements to County Roads & Bridges**, this will include the reconstruction of County Road 2 through the Town of Odessa. In addition, 13.0 kms of hot mix paving and 20.9 kms of surface treated roads. The County will receive **\$1.42 million in federal gas tax funds** and **\$1.1 from the Province** to assist with the cost of road projects. An update to the Transportation Master Plan is planned to start in 2024.
- \$947,450 for capital repairs, equipment and furnishings for **The John M. Parrott Centre** and \$619,400 for **capital improvements to County-owned buildings**.
- \$919,700 for **capital improvements to Social Housing**.
- \$75,000 per year for a ten-year period (from 2019 to 2028) for the University Hospitals Kingston Foundation capital campaign.
- \$50,000 per year for a ten-year period (from 2024 to 2033) for the Lennox and Addington County Hospital Foundation's MRI acquisition.



COUNTY OF LENNOX AND ADDINGTON

2024 BUDGET

COUNTY LEVY BY SERVICE

- The County Levy is increasing by \$990,602 in 2024 after taking into consideration assessment increases due to new growth. This represents an increase of 2.9% from 2023.
- The major service areas which are experiencing a County levy change in 2024 are as follows:

Department	Primary Explanation	Amount
Roads & Bridges, Social Housing	2.5% increase from 2023 total levy for capital for Roads & Bridges plus increase in capital levy for Social Housing.	\$867,800
Paramedic Services	Staffing model changes	134,100
JMPC	Increase staffing hours and equipment to help achieve 4 hours of care.	212,600
Health Care	Funding to KFL&A Public Health increase.	34,800
Health Care	New funding to Lennox & Addington County Hospital Foundation for MRI acquisition	50,000
Community and Development Services	Reflects expected Tax Incremental Equivalent Grant within the County	349,000
Social Housing & Homelessness	Funding level changes.	77,300
Social Services and Children Services	Funding level changes	50,000
All Other Services Areas	Net levy increases in all other service areas reflects increase in staffing, material costs and insurance.	138,077
Assessment Growth	2.70% growth.	(923,075)
Net Tax Increase		\$990,602

- The tax ratios included in the draft budget are the same as 2023.
- There was no reassessment of property values in 2023. The property values for 2024 are based on the last reassessment of 2016.
- Tax rates in all classes will increase in 2024 (increase of 2.9%) after taking into consideration assessment value changes.

The average residential property assessment in the County in 2024 is \$261,284 (2023 - \$259,247). The County portion of the property taxes on this assessment in 2024 is \$1,514.34, **which represents an increase of \$53.55 for the average residential property.**



COUNTY OF LENNOX AND ADDINGTON

2024 BUDGET

COUNTY LEVY BY SERVICE

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>OPERATING LEVY</u>					
General Government	(2,035,270)	(1,570,225)	(1,694,712)	(124,487)	7.9%
County Council	336,690	360,700	372,500	11,800	3.3%
Corporate Administration	969,074	914,000	1,023,100	109,100	11.9%
HR, Technology & Finance	0	-	-	-	-
Provincial Offences	(728,445)	(339,664)	(334,690)	4,974	-1.5%
Roads & Bridges	4,617,340	4,698,650	4,798,850	100,200	2.1%
Property Services	0	-	-	-	-
Health Services	1,468,416	1,468,416	1,553,251	84,835	5.8%
The John M. Parrott Centre	2,093,058	3,396,020	3,625,420	229,400	6.8%
Paramedic Services	4,877,293	5,212,800	5,353,000	140,200	2.7%
Community Paramedicine HI	(0)	-	-	-	-
Community Paramedicine LTC	0	-	-	-	-
Emergency Planning	22,882	30,700	37,000	6,300	20.5%
Economic Development	518,457	578,400	750,600	172,200	29.8%
Land Use Planning	152,769	171,450	174,950	3,500	2.0%
Library Services	1,309,740	1,370,150	1,477,700	107,550	7.8%
Museum & Archives	721,449	778,495	846,800	68,305	8.8%
Social Assistance	978,926	1,035,600	1,074,400	38,800	3.7%
Children's Services	268,786	288,500	302,400	13,900	4.8%
Social Housing	852,264	1,208,000	1,268,400	60,400	5.0%
Non Profit Housing	608,154	651,100	669,700	18,600	2.9%
Housing & Homelessness Programs	59,975	113,800	114,100	300	0.3%
Total Operating Levy	17,091,559	20,366,892	21,412,769	1,045,877	5.1%
<u>CAPITAL LEVY</u>					
Transfer from Surplus	(360,000)	(360,000)	(360,000)	-	-
Admin & Technology	(1,036)	-	-	-	-
Roads & Bridges	11,490,492	11,494,200	12,343,000	848,800	7.4%
Property Services	200,200	200,200	200,200	-	-
The John M. Parrott Centre	1,065,700	1,065,700	1,065,700	-	-
Paramedic Services	325,000	325,000	325,000	-	-
Library Services	64,660	65,000	65,000	-	-
Museum & Archives	257,500	257,500	257,500	-	-
Children's Services	-	-	-	-	-
Social Housing	535,200	535,200	554,200	19,000	3.6%
Total Capital Levy	13,577,716	13,582,800	14,450,600	867,800	6.4%
TOTAL COUNTY LEVY	30,669,274	33,949,692	35,863,369	1,913,677	5.6%
Operating Levy Change from 2023 TOTAL COUNTY LEVY				1,045,877	3.1%
Capital Levy Change from 2023 TOTAL COUNTY LEVY				867,800	2.6%
TOTAL COUNTY LEVY				1,913,677	5.6%
Assessment Change due to new Growth (2.70%)				(923,075)	
Net Tax Increase				990,602	
Tax Increase				2.9%	
Impact on Average Residential Assessment of \$261,284				\$ 53.55	

Note: With the assessment valuation increase of 2.70%, residential tax rates will increase in 2024 by 2.86%



COUNTY OF LENNOX AND ADDINGTON

2024 BUDGET

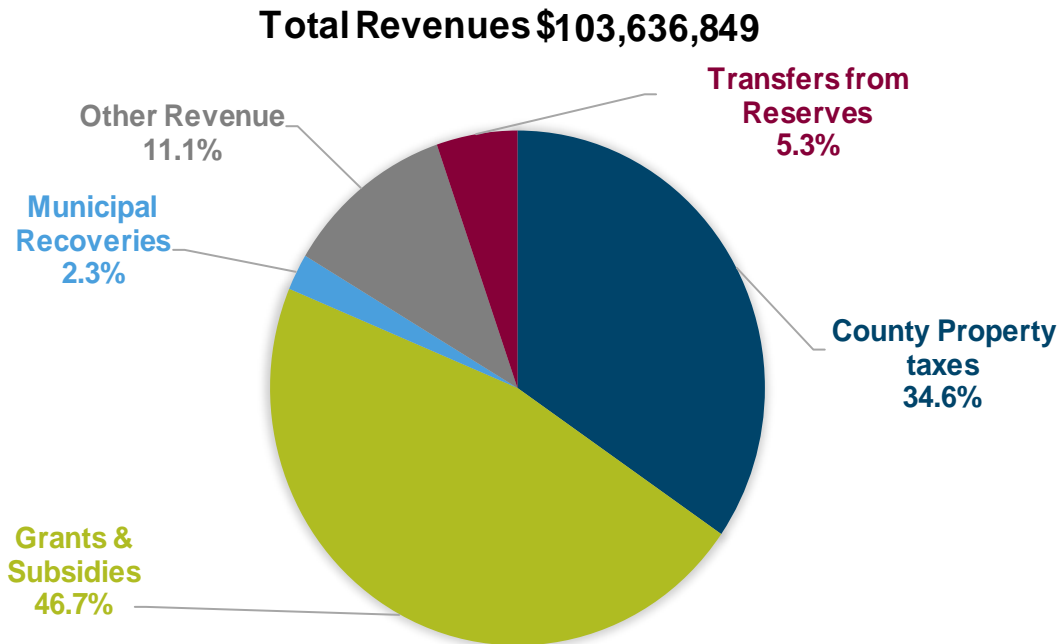
COUNTY LEVY ON AVERAGE RESIDENTIAL PROPERTY

	Tax Dollars Levied on Assessment of \$261,284	Percentage of County Levy
Roads & Bridges	708.62	46.8%
Paramedic Services & Emergency Programs	241.32	15.9%
The John M. Parrott Centre	198.08	13.1%
Housing & Homelessness	110.06	7.3%
Libraries	65.14	4.3%
KFL&A Public Health	60.31	4.0%
Social Assistance	45.37	3.0%
Museum & Archives	46.63	3.1%
Corporate Administration	43.20	2.9%
Municipal Property Assessment Corp.	30.52	2.0%
Economic Development & Planning	39.08	2.6%
County Council	15.73	1.0%
Children's Services	12.77	0.8%
Property Services	8.45	0.6%
Hospitals & Other Agencies	5.28	0.3%
Miscellaneous Revenue	(102.08)	-6.7%
Provincial Offences	(14.13)	-0.9%
	1,514.34	100.0%



COUNTY OF LENNOX AND ADDINGTON

2024 REVENUES BY TYPE



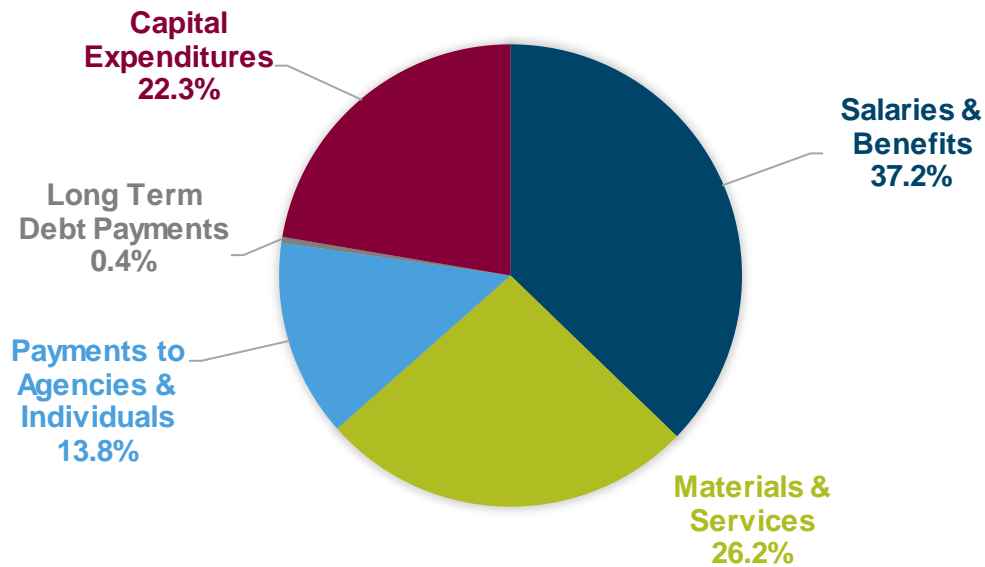
Description	Amount
County Property taxes	35,863,369
Grants & Subsidies	48,388,550
Municipal Recoveries	2,372,600
Other Revenue	11,533,000
Transfers from Reserves	5,479,330
	103,636,849



COUNTY OF LENNOX AND ADDINGTON

2024 EXPENSES BY TYPE

Total Expenses \$103,636,849

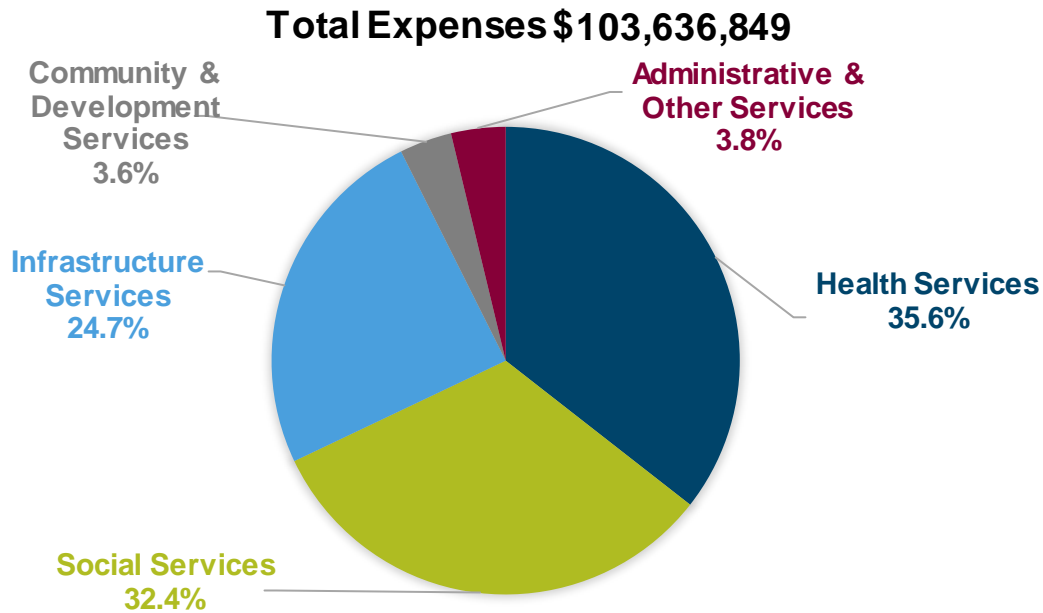


Description	Amount
Salaries & Benefits	38,591,400
Materials & Services	27,192,430
Payments to Agencies & Individuals	14,291,394
Long Term Debt Payments	423,100
Capital Expenditures	23,138,525
	103,636,849



COUNTY OF LENNOX AND ADDINGTON

2024 EXPENSES BY SERVICE

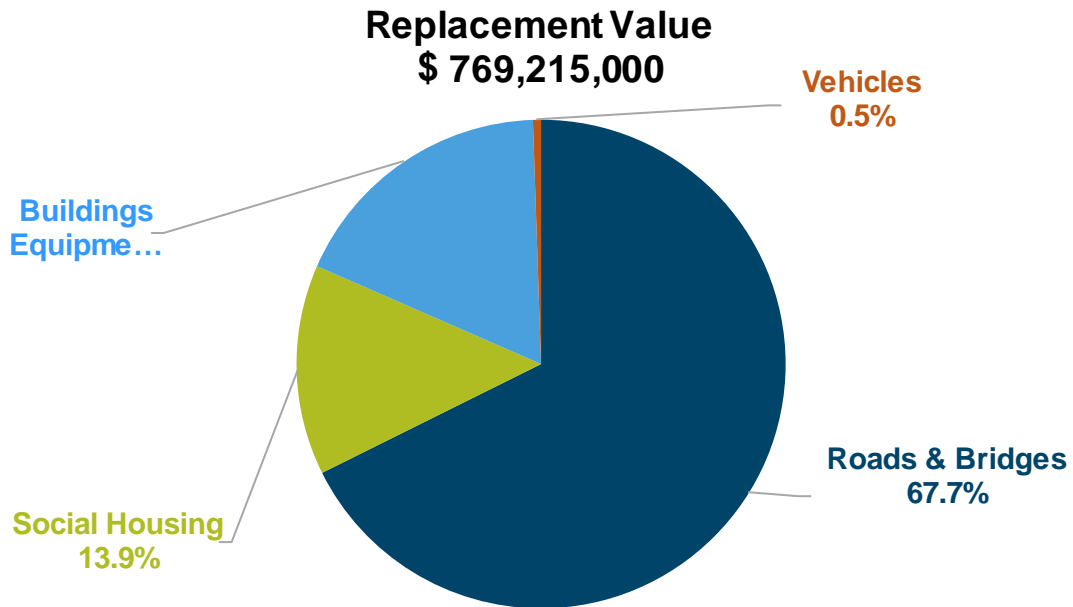


Description	Amount
Health Services	36,855,076
Social Services	33,549,500
Infrastructure Services	25,587,850
Community & Development Services	3,745,750
Administrative & Other Services	3,898,673
	103,636,849



COUNTY OF LENNOX AND ADDINGTON

CURRENT REPLACEMENT VALUE OF CAPITAL ASSETS

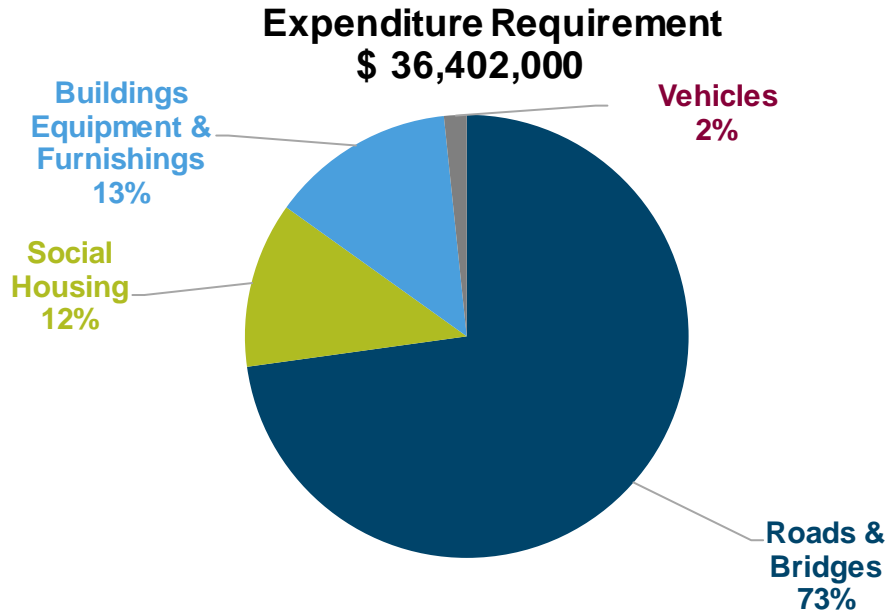


Description	Amount
Roads & Bridges	520,404,000
Social Housing	107,000,000
Buildings Equipment & Furnishings	137,716,000
Vehicles	4,095,000
	769,215,000



COUNTY OF LENNOX AND ADDINGTON

ANNUAL CAPITAL EXPENDITURE REQUIREMENT

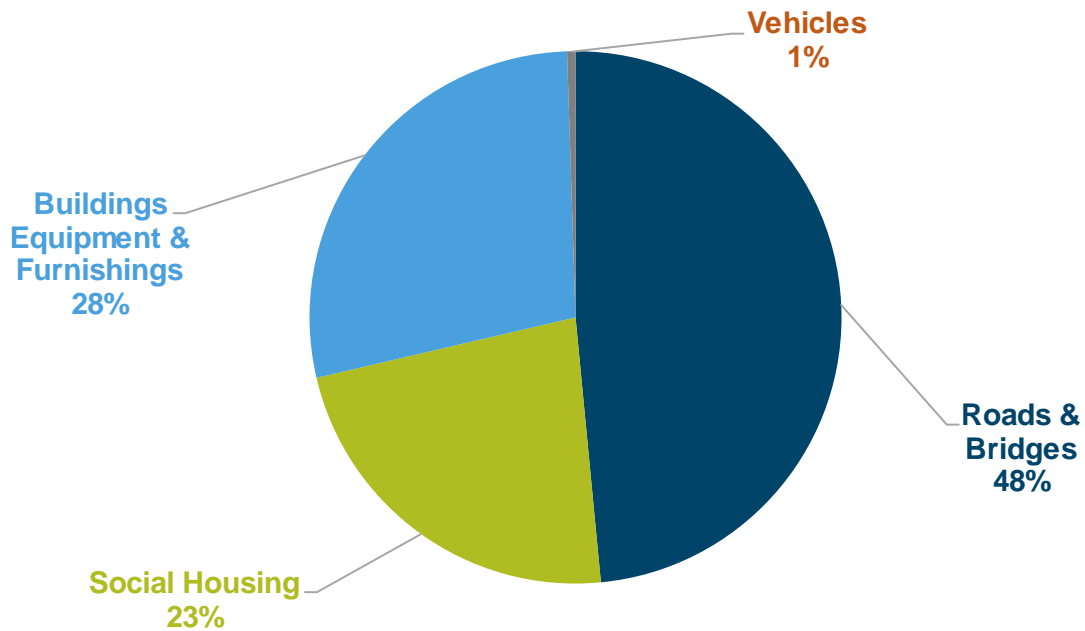


Description	Amount
Roads & Bridges	26,502,000
Social Housing	4,400,000
Buildings Equipment & Furnishings	4,900,000
Vehicles	600,000
	36,402,000

COUNTY OF LENNOX AND ADDINGTON

ANNUAL ASSET FUNDING GAP

Funding Gap \$15,213,600



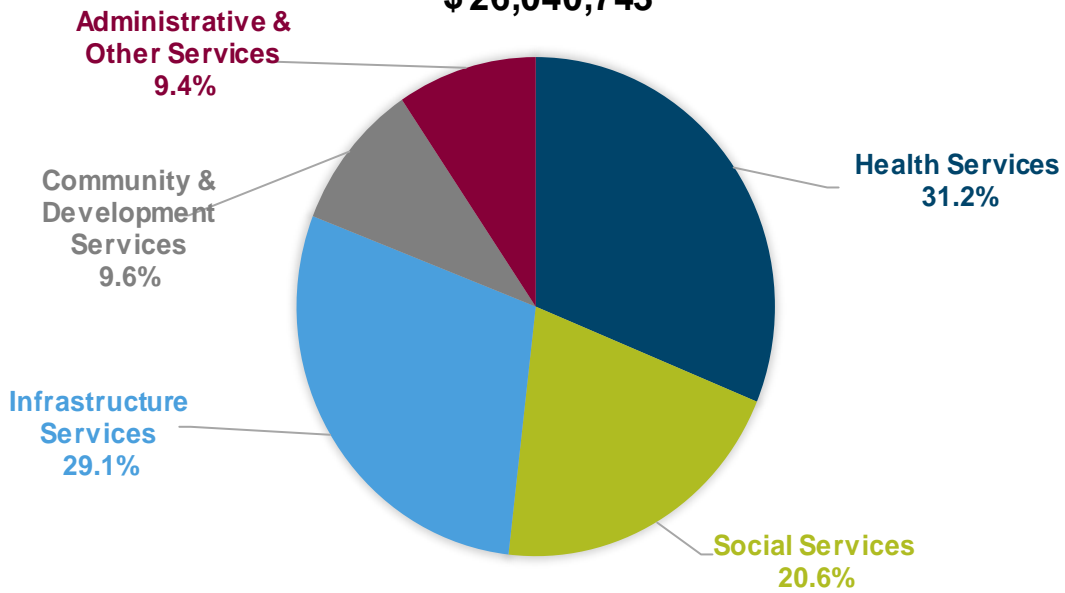
Description	Amount
Roads & Bridges	7,375,200
Social Housing	3,480,300
Buildings Equipment & Furnishings	4,280,600
Vehicles	77,500
	15,213,600



COUNTY OF LENNOX AND ADDINGTON

RESERVES & RESERVE FUNDS BY TYPE

2023 Reserves & Reserve Funds \$ 26,040,743

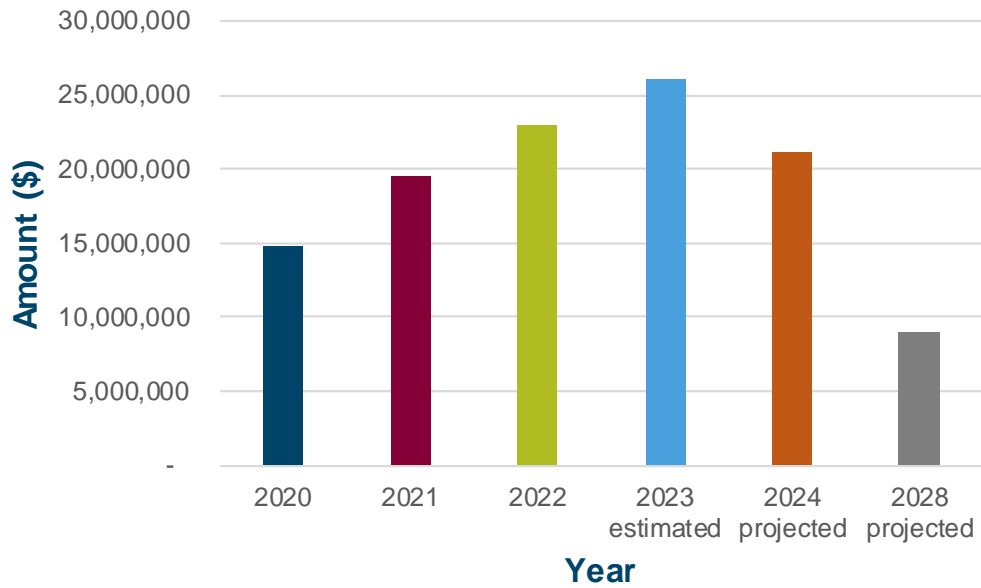


Description	Amount
Health Services	8,129,825
Social Services	5,364,299
Infrastructure Services	7,574,225
Community & Development Services	2,512,389
Administrative & Other Services	2,460,005
	26,040,743



COUNTY OF LENNOX AND ADDINGTON

RESERVES & RESERVE FUNDS TREND



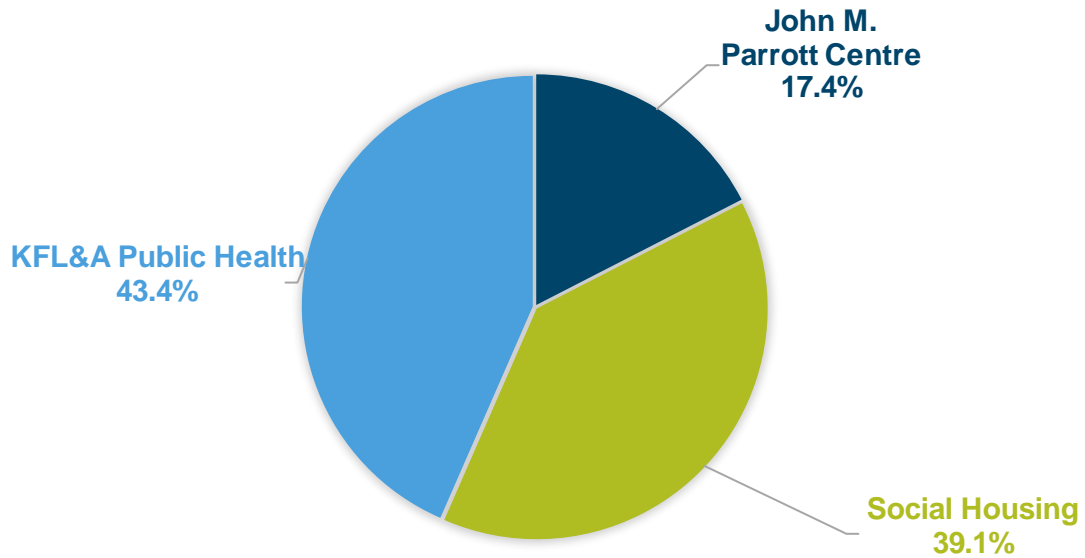
Year	Amount
2020	14,785,079
2021	19,536,232
2022	22,901,914
2023 estimated	26,040,743
2024 projected	21,114,413
2028 projected	8,926,567



COUNTY OF LENNOX AND ADDINGTON

DEBT BY TYPE

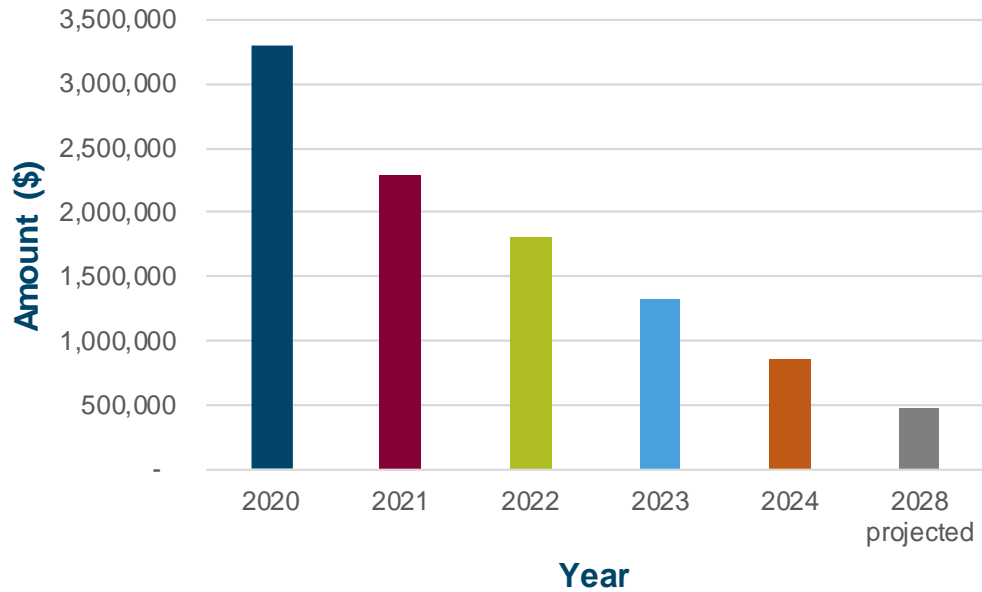
2023 Debt \$1,322,685



Description	Amount
John M. Parrott Centre	230,782
Social Housing	517,229
KFL&A Public Health	574,674
	1,322,685

COUNTY OF LENNOX AND ADDINGTON

DEBT TREND



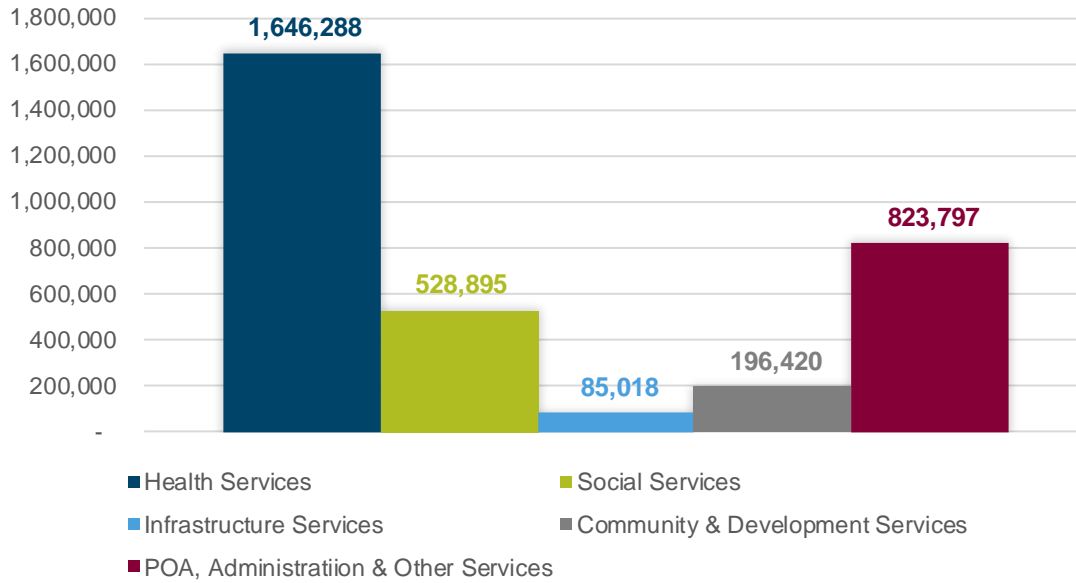
Year	Amount
2020	3,299,167
2021	2,291,336
2022	1,815,178
2023	1,322,685
2024	848,121
2028 projected	474,564



COUNTY OF LENNOX AND ADDINGTON

CURRENT YEAR SURPLUS BY SERVICE

2023 Estimated Surplus \$3,280,417



Description	Amount
Health Services	1,646,288
Social Services	528,895
Infrastructure Services	85,018
Community & Development Services	196,420
POA, Administration & Other Services	823,797
	3,280,417



COUNTY OF LENNOX AND ADDINGTON

TOTAL COUNTY BUDGET SUMMARY

REVENUES

Grants & Subsidies

Grants & Subsidies are estimated to be approximately \$48.4 million in 2024. Most of the grants are determined based upon formulas which differ by Ministry depending on the program being funded. Social Services, Paramedic Services and the John M. Parrott Centre receive a significant portion of their funding from grant revenue. There continues to be uncertainty regarding grants with the provincial government and much of the grant revenue is based on the funding formulas remaining the same.

Municipal Recoveries

The bulk of Municipal recoveries are received from the County of Prince Edward for their share of the social assistance, children's services and housing & homelessness programs. The County is the Consolidated Municipal Service Manager for Lennox & Addington & Prince Edward. Lennox & Addington's share of the budget has increased from 63.91% to 64.26%. The formula takes into consideration the relative share of weighted assessment, social assistance caseload and housing units in each County. Municipal recoveries also includes cross border revenue for paramedic services.

User Fees & Service Charges

User Fees & Service Charges primarily consist of resident co-payment fees at the John M. Parrott Centre which are determined based upon provincial guidelines.

Rental & Investment Income

Most of the County's rental income comes from tenants of the County's directly owned social housing units. The County also leases space to other agencies in its buildings, including provincial courts in the County Courthouse and the Memorial Building.

Fines & Penalties

Fines & Penalties primarily consists of fines received from the enforcement of provincial offences. The County has no control over the level of enforcement so the budget amount can be difficult to predict. For 2024, net revenue is budgeted to remain consistent with prior year.



COUNTY OF LENNOX AND ADDINGTON

TOTAL COUNTY BUDGET SUMMARY

Other Revenue

Other revenue consists primarily of payments in lieu of taxes from government properties and supplementary taxes added to the tax roll during the course of the year. It also includes miscellaneous departmental revenue including permit fees, solar revenue and laundry recoveries in social housing units.

Transfers to/(from) Reserves

Transfers to/from Reserves are generally used to balance departmental capital levy requirements to the desired level, which is based upon an assessment of the long term replacement needs and the financing strategy required to meet those needs. The 2023 transfer from reserves will be primarily used to fund roads & bridges capital expenditures and other capital projects.

Transfer to/(from) Surplus

For several years, the County has carried forward \$360,000 from the previous year's surplus to the current year. The 2024 budget reflects a similar transfer.

EXPENDITURES

Salaries & Benefits

Salaries & Benefits consists of the compensation costs for the County's employees (approximately 450 employees). Additional information is included in the salary & benefit section of the budget document.

Materials & Supplies

Material & Supplies includes the purchase of goods used for the provision of services within County departments. Major items include maintenance, utilities & food at The John M. Parrott Centre, vehicle costs, property taxes at social housing units and non-capital roads & bridges expenditures.

Purchased Services

Purchased services includes contracted services paid to organizations. Major items include payments to child care agencies, payments to local municipalities for roads maintenance services, physiotherapy services & various building & equipment services.



COUNTY OF LENNOX AND ADDINGTON

TOTAL COUNTY BUDGET SUMMARY

Rents & Financial Expenses

Rents and Financial Expenses includes building rental costs at facilities leased by the County. Examples include the Picton and Northbrook social services offices and the Loyalist ambulance base.

Payments to Agencies & Individuals

Payments to Agencies and Individuals includes external transfers to agencies including non-profit housing corporations & rent supplements to landlords, Municipal Property Assessment Corporation, KFL&A Public Health and payments to social assistance recipients.

Internal Transfers

Internal transfers are recoveries for the cost of providing financial, human resources and information technology services to other departments. The costs net to zero across all County departments.

Long Term Debt Payments

Long Term Debt payments include payments for the interest and principal costs of financing long term debt. Major items include repayment of loans related to the construction of The John M. Parrott Centre and the Meadow Lane social housing property.

Capital Expenditures

Capital Expenditures includes payments for tangible assets which are expected to have a useful life greater than a year. Most of the County's capital asset expenditures relate to roads & bridges, buildings, vehicles and equipment. The County has undertaken a detailed review of its long-term capital needs and has updated the Asset Management plan. Future financing options will have to be considered in light of material and labour cost increases.



COUNTY OF LENNOX AND ADDINGTON

TOTAL COUNTY BUDGET SUMMARY

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(44,155,266)	(44,474,450)	(48,388,550)	(3,914,100)	8.8%
Municipal Recoveries	(2,180,216)	(2,320,700)	(2,372,600)	(51,900)	2.2%
User Fees & Service Charges	(4,794,796)	(4,261,500)	(4,401,600)	(140,100)	3.3%
Rental & Investment Income	(3,999,600)	(3,687,000)	(3,956,200)	(269,200)	7.3%
Fines & Penalties	(1,963,618)	(1,584,900)	(1,684,500)	(99,600)	6.3%
Other Revenue	(1,607,669)	(1,631,750)	(1,490,700)	141,050	-8.6%
Transfers to/(from) Reserves	564,906	(2,209,280)	(5,119,330)	(2,910,050)	131.7%
Transfers to/(from) Surplus	(360,000)	(360,000)	(360,000)	-	-
Total Revenue	(58,496,258)	(60,529,580)	(67,773,480)	(7,243,900)	12.0%
Expenses					
Salaries & Benefits	32,093,755	35,204,600	38,591,400	3,386,800	9.6%
Materials & Supplies	8,595,304	8,594,975	9,110,680	515,705	6.0%
Purchased Services	15,360,775	16,341,056	17,964,850	1,623,794	9.9%
Rents & Financial Expenses	113,271	111,600	115,200	3,600	3.2%
Payments to Agencies & Individuals	13,593,771	13,143,841	14,291,394	1,147,553	8.7%
Internal Transfers	100,171	(300)	1,700	2,000	-666.7%
Long Term Debt Payments	424,876	423,100	423,100	-	-
Capital Expenditures	18,883,608	20,660,400	23,138,525	2,478,125	12.0%
Total Expenses	89,165,533	94,479,272	103,636,849	9,157,577	9.7%
County Levy	30,669,274	33,949,692	35,863,369	1,913,677	5.6%



COUNTY OF LENNOX AND ADDINGTON

SALARIES & BENEFITS SUMMARY

Department	2024 FTE	2023 FTE	Salary	Statutory Benefits	Actuarial Benefits	OMERS Pension	Employee Benefits	Total Benefits
County Council	-	-	210,900	8,600	-	-	50,900	59,500
Corporate Management	5.0	5.0	681,000	39,800	9,800	80,300	55,900	185,800
HR, IT & Finance	15.4	14.4	1,325,200	104,600	28,500	128,100	159,800	421,000
Emergency Services	60.4	61.3	5,935,900	470,100	347,000	506,300	489,000	1,812,400
Community Paramedicine HI	2.7	2.7	262,300	21,300	16,700	21,400	21,300	80,700
Community Paramedicine LTC	5.3	5.3	643,800	50,300	35,300	56,900	53,200	195,700
Economic Development	2.6	2.6	252,700	17,800	5,300	25,900	18,800	67,800
Planning	1.0	1.0	98,100	7,200	2,000	10,500	5,900	25,600
The John M. Parrott Centre	191.1	183.4	13,550,700	1,244,000	661,800	907,800	1,174,000	3,987,600
Library Services	14.1	13.9	1,007,800	85,900	19,400	72,000	77,500	254,800
Museum & Archives	6.1	4.6	365,000	30,700	8,200	25,900	37,600	102,400
Provincial Offences	6.1	6.1	461,100	39,800	10,100	39,700	43,900	133,500
Property Services	7.9	7.5	461,600	31,600	9,400	35,000	53,800	129,800
Roads & Bridges	6.9	6.8	599,100	45,000	11,400	60,500	50,500	167,400
Social Assistance	28.8	30.0	2,009,700	174,500	38,300	193,200	278,500	684,500
Children's Services	6.0	5.7	457,100	38,600	8,800	45,000	53,800	146,200
Housing & Homelessness	19.0	18.5	1,410,400	123,800	30,700	109,500	140,400	404,400
2024 BUDGET	378.5	368.9	29,732,400	2,533,600	1,242,700	2,318,000	2,764,800	8,859,100
2023 BUDGET	368.9		27,392,400	2,031,600	1,159,500	2,113,100	2,508,800	7,813,000
Difference	9.6		2,340,000	502,000	83,200	204,900	256,000	1,046,100
Percentage Change	2.6%		8.5%	24.7%	7.2%	9.7%	10.2%	13.4%

	2024 FTE	2023 FTE	2024 Salary	2023 Salary	\$ Change	% Change
Social Services OPSEU	29.1	29.0	1,825,900	1,785,800	40,100	2.2%
Ambulance OPSEU	61.4	61.3	6,057,700	5,997,700	60,000	1.0%
JMP CUPE	165.9	155.4	11,074,200	9,272,200	1,802,000	19.4%
JMP ONA	10.4	9.5	1,144,900	1,031,700	113,200	11.0%
Non Union	111.6	113.7	9,629,700	9,305,000	324,700	3.5%
	378.5	368.9	29,732,400	27,392,400	2,340,000	8.5%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET SUMMARY

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(40,311,222)	(40,438,750)	(44,951,650)	(4,512,900)	11.2%
Municipal Recoveries	(1,877,916)	(2,018,400)	(2,064,300)	(45,900)	2.3%
User Fees & Service Charges	(4,794,796)	(4,261,500)	(4,401,600)	(140,100)	3.3%
Rental & Investment Income	(3,999,600)	(3,687,000)	(3,956,200)	(269,200)	7.3%
Fines & Penalties	(1,963,618)	(1,584,900)	(1,684,500)	(99,600)	6.3%
Other Revenue	(1,607,669)	(1,631,750)	(1,490,700)	141,050	-8.6%
Transfers to/(from) Reserves	1,720,640	671,220	(160,705)	(831,925)	-123.9%
Total Revenue	(52,834,180)	(52,951,080)	(58,709,655)	(5,758,575)	10.9%
Expenses					
Salaries & Benefits	32,093,755	35,204,600	38,591,400	3,386,800	9.6%
Materials & Supplies	8,363,995	8,217,175	8,857,880	640,705	7.8%
Purchased Services	15,360,775	16,341,056	17,964,850	1,623,794	9.9%
Rents & Financial Expenses	113,271	111,600	115,200	3,600	3.2%
Payments to Agencies & Individuals	13,593,771	13,143,841	14,291,394	1,147,553	8.7%
Internal Transfers	400,171	299,700	301,700	2,000	0.7%
Total Expenses	69,925,739	73,317,972	80,122,424	6,804,452	9.3%
County Levy	17,091,559	20,366,892	21,412,769	1,045,877	5.1%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

GENERAL GOVERNMENT

Program Summary:

- General Government includes expenditures which are not specific to a particular department.
- Investment income includes bank interest, as well as income from longer term investments, primarily bank bonds. The County's investment portfolio is managed by CIBC Wood Gundy based on the principles included in the County's investment policy. Investment income is transferred to reserve funds jointly held with the County of Prince Edward for Social Services.
- The local municipalities provide the County with its share of supplementary taxes, net of write offs added to the tax roll during the year. This amount is included in other revenue along with the County's share of payments in lieu of taxes (PIL) from government properties.
- The County pays for the operations of the Municipal Property Assessment Corporation (MPAC) based on its relative share of property assessment and property counts.

2023 Accomplishments:

- In 2023 we received funding of \$23,000 under the Municipal Modernization Program, Intake 3 for the Third-Party Review of the Finance Department.
- In 2023 we received \$26,000 in Transitional funding to assist with the loss in taxation revenue due to nonprofit long-term care facility becoming tax exempt.

2024 Highlights:

- Supplementary taxes (net of write offs) and taxes from PIL properties are expected to be \$1,104,900 in 2024
- The levy from MPAC will be \$722,693 in 2024 representing an increase from 2023 of 2.7%.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

GENERAL GOVERNMENT

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(48,873)	-	-	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	(1,407,040)	(1,139,500)	(1,330,000)	(190,500)	16.7%
Fines & Penalties	-	-	-	-	-
Other Revenue	(1,288,267)	(1,105,400)	(1,105,400)	-	-
Transfers to/(from) Reserves	-	(35,100)	11,900	47,000	-133.9%
Total Revenue	(2,744,181)	(2,280,000)	(2,423,500)	(143,500)	6.3%
Expenses					
Salaries & Benefits	-	-	-	-	-
Materials & Supplies	5,138	6,000	6,095	95	1.6%
Purchased Services	-	-	-	-	-
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	703,772	703,775	722,693	18,918	2.7%
Internal Transfers	-	-	-	-	-
Total Expenses	708,911	709,775	728,788	19,013	2.7%
County Levy	(2,035,270)	(1,570,225)	(1,694,712)	(124,487)	7.9%

Increase in Investment revenue offset by reduction of transfer from reserves for COVID and Rate Stabilization Reserve

Increase of 2.7% for Municipal Property Assessment Corporation



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

COUNTY COUNCIL

Program Summary:

- Council's role as the governing body of the County is to:
 - Represent the public and to consider the well-being and interests of the County
 - Develop and evaluate the policies and procedures of the County
 - Determine the nature and level of service that the County provides
 - Ensure accountability and transparency of the operations of the County
 - Maintain the financial integrity of the County, and
 - Carry out the duties of Council under all relevant legislation.
- County Council is comprised of the Warden and seven Councillors from the County's four local municipalities.
- The Warden is elected by County Council on an annual basis in December.
- The Warden is also a member of the Eastern Ontario Wardens' Caucus.
- Council remuneration is based on the terms and conditions included in Council's Remuneration Bylaw.
- Salaries and per diems are adjusted in 2024 by 3% to be on par with non-union salary increases for the year (per resolution CC-24-09). Mileage rates are adjusted based on the rates approved by Revenue Canada.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

COUNTY COUNCIL

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	-	-	-	-	0.0%
Expenses					
Council Salaries & Benefits	249,867	262,600	270,400	7,800	3.0%
Materials & Supplies	86,823	98,100	102,100	4,000	4.1%
Purchased Services	-	-	-	-	-
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	-	-	-	-	-
Total Expenses	336,690	360,700	372,500	11,800	3.3%
County Levy	336,690	360,700	372,500	11,800	3.3%

Materials and Supplies increase for EOWC and Council Events



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET CORPORATE ADMINISTRATION

Program Summary:

- The Corporate Administration budget includes the CAO, Clerk, Deputy Clerk, Executive Assistant, and Director Financial Services.
- Corporate Administration is responsible for:
 - Implementing strategic directions as approved by Council.
 - General management of the operation of the County.
 - Fulfillment of statutory responsibilities as set out in the Municipal Act and other legislation, including records retention, corporate financial management and Council agendas, minutes & by-laws.

2023 Accomplishments:

- Completion of Strategic Plan with new County Council and development of departmental action plans.
- Completion of County-wide Employee Engagement survey and development of departmental action plans.
- Continued evolution of Corporate Communications Team
- Continued provision of Commissioner of Oaths services, by appointment and with safety protocols in place.
- Corporate coordination of Health & Safety for all departments.
- Privacy Investigations as required.
- Leadership role in Eastern Ontario Wardens' Caucus
- Planning, purchase and installation of necessary equipment to host hybrid meetings of County Council.
- Negotiated contract with Medavie Health Services for the provision of an EMS Chief that includes access to data analytics, leadership expertise and best practices.
- Incorporated County Climate Action Plan into new Strategic Action Plan
- Worked with the Lower Tiers to enter into a two year extension contract with Integrity Commissioner
- Completed Council Orientation tours of Northern and Southern facilities

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET CORPORATE ADMINISTRATION

2024 Highlights:

- Execution of Strategic Action Plans
- Execution of Employee Engagement Action Plans
- Planning and development of new Corporate website
- Negotiation of leases with the Ministry of the Attorney General for court facilities
- Continued evolution of the Corporate Communications Strategy



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET CORPORATE ADMINISTRATOR

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	-	-	-	-	0.0%
Expenses					
Salaries & Benefits	833,192	804,500	866,800	62,300	7.7%
Materials & Supplies	75,996	71,000	115,800	44,800	63.1%
Purchased Services	31,389	10,000	10,300	300	3.0%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	28,496	28,500	30,200	1,700	6.0%
Total Expenses	969,074	914,000	1,023,100	109,100	11.9%
County Levy	969,074	914,000	1,023,100	109,100	11.9%
Employees - FTE		5.0	5.0	-	0.0%

Materials and Supplies Increase for Communication initiatives regarding Strategic Plan



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HUMAN RESOURCES, FINANCE & TECHNOLOGY

Program Summary:

- This budget includes the costs associated with providing human resources, financial management and information technology services to County departments. All of the costs in this budget are recovered from County departments based on a formula which takes into consideration the budget and number of full time equivalent staff in each department.
- Human Resources provides a full suite of human resources services including but not limited to Total Compensation, Organizational Development, Talent Management, Disability Management, Health and Wellness and Employee/Labour Relations. HR provides advice, counsel and support to management on employment matters, personnel policies, collective agreements and relevant legislation and regulations.
- Financial Services includes processing payroll, payables & receivables, accounting for capital assets, collections and financial reporting & monitoring.
- Information Technology ensures that networks, hardware and software are current and functioning efficiently to meet the needs of the various County services.

2023 Accomplishments:

- Diversity, Equity and Inclusion (DEI) policy and framework development, and implementation of Year 1 actions (e.g. DEI Advisory Team, DEI training for all staff).
- Conducted our second corporate Employee Engagement survey and facilitated focus groups with each department.
- Bargained a renewal agreement for OPSEU 422 (Paramedics).
- Established a Peer-to-Peer Recognition program.
- Completed the non-union market review.
- Developed a recruitment & retention and employer of choice strategy.
- Developed a formal mentorship program.
- IT services handled approximately 2000 requests from staff in the past year.
- Working with Property Services, building security and surveillance was improved at a number of county facilities and a new work order system was developed using GIS based technology.
- Using new licensing model for GIS software, new applications and processes have been developed for departments allowing additional access for staff to manage data and departmental functions. The new software was implemented in partnership with the local municipalities.
- Payment of invoices continue being transitioned from cheques to Electronic Funds Transfers.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HUMAN RESOURCES, FINANCE & TECHNOLOGY

2024 Highlights:

- Finalize strategy and implement recruitment and retention and employer of choice action plans.
- Continue work identified in the DEI framework.
- Collective bargaining of renewal agreements for OPSEU 457 (PELASS), ONA (JMPC) and CUPE (JMPC).
- Transition to electronic personnel files.
- Implement non-union market review.
- Launch our formal mentorship program.
- Finalize and implement action items from Employee Engagement Survey process.
- IT Services will evaluate moving to a Microsoft Office 365 model to replace current capital purchase model. Doing so will ensure business continuity for email communication and office based applications. This would be the next major IT venture to a subscription model, which has become the norm in the industry.
- Updating asset management plan, in accordance with the new regulations.
- Financial Services and IT/GIS Services will continue to work with MPAC with data review and comparisons to help ensure that property assessments are accurate and up to date across the County.
- Financial Services will continue to implement, review and monitor the recommendations of the third-party review of the Financial Services Department to maintain and improve efficiencies.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HUMAN RESOURCES, FINANCE & TECHNOLOGY

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>Revenue</u>					
Grants & Subsidies	-	(99,000)	(99,000)	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(6,672)	(7,000)	(7,000)	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(6,672)	(106,000)	(106,000)	-	0.0%
<u>Expenses</u>					
Salaries & Benefits	1,547,806	1,620,300	1,746,200	125,900	7.8%
Materials & Supplies	149,407	232,100	256,900	24,800	10.7%
Purchased Services	233,046	276,300	304,600	28,300	10.2%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	(1,923,587)	(2,022,700)	(2,201,700)	(179,000)	8.8%
Total Expenses	6,672	106,000	106,000	-	0.0%
County Levy	0	-	-	-	0.0%
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Employees - FTE		14.4	15.4	1.0	6.9%

Materials and Purchased Services increases from IT subscription increases that were previously Capital items



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PROVINCIAL OFFENCES

Program Summary:

- The County is responsible for Provincial Offences Administration (POA). This service was transferred to the County from the Province in 1998.
- Most of the fines relate to offences under the Highway Traffic Act, but also include environmental and health & safety fines, some of which can be fairly large.
- The County contracts with per diem prosecutors. Court is generally scheduled every Wednesday and Thursday. There are also several special trials during the year for more serious matters and bilingual court.
- The County has several procedures in place for collection of fines including early resolution meetings, various payment options (including on-line), reminder letters, license suspension, license plate denial and the use of a collection agency. The County also uses Civil Enforcement for larger fines. The total outstanding amount of fines at December 31, 2023 is almost \$10 million, which also includes fines that were outstanding at the time of transfer.

2023 Accomplishments:

- Fine revenue was over \$1.9m in 2023 and the County processed 6,000 fines. Approximately 18% of the fine revenue includes a Victim Fine Surcharge, which is remitted to the Province.
- Court administration continues to process a significant backlog of cases. Scheduled court time returned to pre-pandemic levels.
- Staff established hybrid court (both virtual and in-person simultaneously).
- Staff implemented an online evidence platform to manage evidence for court proceedings and to help eliminate information technology risks with file transfers.
- Clerks of the Court gained responsibility for granting, but not denying, re-opening applications. This responsibility was previously that of the Justice of the Peace.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PROVINCIAL OFFENCES

2024 Highlights:

- Budgeted fine revenue varies depending on the level of activity by the various enforcement agencies, particularly the O.P.P. The County has no control over the level of enforcement so the expected revenue can be difficult to predict. For 2024, revenue is budgeted to remain consistent with prior year actuals, based on traffic management staffing levels and a permanent re-distribution of officers within East Region detachments.
- Prosecution staff now reviews all body camera and in-car camera footage, and discloses to defendants and/or their representatives upon request. Video evidence is available for most charges as enforcement agencies routinely record interactions when laying charges.
- Interpreter fees have doubled in cost. Court administration must provide court-approved third party translation services to defendants upon request.
- Provincial and local court administrations are continuing to collaborate on developing streamlined processes and enhanced services.
- Staff are reviewing and implementing processes to ensure alignment with the County's strategic priorities, and investigating available technology to enhance operations and digitization of records.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PROVINCIAL OFFENCES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	(1,962,769)	(1,583,900)	(1,683,500)	(99,600)	6.3%
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(1,962,769)	(1,583,900)	(1,683,500)	(99,600)	6.3%
Expenses					
Salaries & Benefits	557,920	538,700	594,600	55,900	10.4%
Materials & Supplies	175,973	204,330	206,510	2,180	1.1%
Purchased Services	150,114	151,506	178,400	26,894	17.8%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	285,714	285,100	303,000	17,900	6.3%
Internal Transfers	64,604	64,600	66,300	1,700	2.6%
Total Expenses	1,234,324	1,244,236	1,348,810	104,574	8.4%
County Levy	(728,445)	(339,664)	(334,690)	4,974	-1.5%
Employees - FTE					
		6.1	6.1	-	0.0%

Budgeted Revenue reflects expected stabilization of ticket revenue.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

ROADS & BRIDGES

Program Summary:

- The County is responsible for 50 bridges, 18 major culvert structures and 458 kilometres of urban, semi-urban and rural roads which include:
 - 308 kms of hot mix asphalt road
 - 150 kms of surface treated road
- The local municipalities are responsible for maintaining the County roads under a road maintenance agreement, which was updated in 2023.
- A Technical Advisory Committee, comprised of representatives from the County and the local municipalities meets on a regular basis to review matters of common interest on County and local roads. The minutes from these meetings are shared with County Council.

2023 Accomplishments:

- Excess load permits, annual width permits, and entrance permits consisted of approximately \$48,000 in revenue.
- Our engineering costs associated with our Annual Hot Mix Program decreased to approximately \$90,000 in 2023 from our previous five year average expenditure of \$238,000. The County has realized approximately \$311,500 in Capital cost savings since Council approved the new position in 2021.
- Staff implemented a “one window” permitting for excess loads and other permits which have reduced time and improved accessibility for users.
- Staff completed the installation of three pollinator protection areas.

2024 Highlights:

- Maintenance compensation rates to the local municipalities will remain the same in 2024 as 2023 and will be reviewed by the TAC committee.
- Roadside spraying will continue to focus on spot areas in 2024.
- Other revenue includes license fees collected from aggregate producers in the County, recovery of costs for development reviews and miscellaneous permit fees.
- Purchased services includes payments to the local municipalities, as well as miscellaneous engineering reviews.
- Staff will continue to expand on the pollinator protection areas.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

ROADS & BRIDGES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(146,442)	(115,000)	(115,000)	-	-
Transfers to/(from) Reserves	-	-	(175,000)	(175,000)	-
Total Revenue	(146,442)	(115,000)	(290,000)	(175,000)	152.2%
Expenses					
Salaries & Benefits	686,172	672,900	766,500	93,600	13.9%
Materials & Supplies	728,709	851,650	992,150	140,500	16.5%
Purchased Services	3,045,406	2,985,600	2,976,400	(9,200)	-0.3%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	303,496	303,500	353,800	50,300	16.6%
Total Expenses	4,763,782	4,813,650	5,088,850	275,200	5.7%
County Levy	4,617,340	4,698,650	4,798,850	100,200	2.1%
Employees - FTE					
		6.8	6.9	0.1	1.5%

Materials and Supplies reflects increase costs for updating the Transportation Master Plan which is offset by Transfer from Reserves.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PROPERTY SERVICES

PROPERTY SERVICES

Program Summary:

- The County maintains the following County-owned properties:
 - County Courthouse
 - Museum & Archives
 - Cartwright Building/former Registry office
 - Memorial Building
 - Allan MacPherson House
 - Napanee/Northbrook/Denbigh/Stone Mills ambulance bases
 - Napanee/Amherstview social services offices
 - Yarker Library / LARC Childcare Center
 - Amherstview Childcare Center
- Property staff also rotate books and other materials between library branches two days per week.
- The Province leases space in the County Courthouse and Memorial Building.
- The cost of Property Services operating expenses is recovered from departments.

2023 Accomplishments:

- In 2023 Property Services utilized their automated work order system to dispatch, track, and record approximately 3,000 work assignments.
- Property Services provided the JMPC with grounds and horticultural services for the 2023 season. Property staff and resource were utilized to provide this service.
- Property Services Staff provided technical support for the new Social Housing Building Project. Some of the services included site inspections, technical drawing review, contract management, and general construction consultation.
- Enhanced staff training program by including the MOL Skills Pass system and implementing online training material through SafetyHub.
- Property Services welcomed our new Project Technologist to the team. Nelson Powers previously worked for Property Services and the Road and Bridges department as a summer student and has now returned in his new role after completing his Bachelor of Commerce at the University of Ottawa.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PROPERTY SERVICES

2024 Highlights:

- Property Service will continue to implement the new Asset Management Program and integration into the 10 year capital plan and work order system.
- Property Staff in collaboration with Finance Staff will develop and implement the updated Energy Conservation and Demand Management Plan. The CDM Plan will be published on the County website and updated every 5 years.
- The current work order system will be integrated into the new CityWorks platform. This transition will allow us to maintain the current data base and workflows while facilitating the expansion and scalability of the system.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PROPERTY SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	(544,364)	(621,800)	(591,800)	30,000	-4.8%
Fines & Penalties	-	-	-	-	-
Other Revenue	(13,325)	(198,900)	(71,300)	127,600	-64.2%
Transfers to/(from) Reserves	133,706	179,600	(89,700)	(269,300)	-149.9%
Total Revenue	(423,983)	(641,100)	(752,800)	(111,700)	17.4%
Expenses					
Salaries & Benefits	495,284	548,200	591,400	43,200	7.9%
Materials & Supplies	602,705	708,900	760,900	52,000	7.3%
Purchased Services	353,182	411,500	396,700	(14,800)	-3.6%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	(1,027,188)	(1,027,500)	(996,200)	31,300	-3.0%
Total Expenses	423,983	641,100	752,800	111,700	17.4%
County Levy	0	-	-	-	0.0%
<hr/>					
Employees - FTE		7.5	7.9	0.4	5.3%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HEALTH SERVICES

Program Summary:

- The County has committed to provide annual health care capital grants for a ten year period from 2019 to 2028:
 - University Hospitals Kingston Foundation - \$75,000
- The City of Kingston, the County of Frontenac and the County of Lennox & Addington contribute to the operation of the KFL&A Public Health based upon a cost sharing formula which takes into consideration the population in each of the three areas. L&A's share is 21.3% of the municipal portion of the Public Health budget.
- The County had committed to providing annual grant for a 4 year period from 2019 to 2022:
 - Lenadco Access Clinic - \$25,000

2023 Accomplishments:

- The County provided University Hospitals Kingston Foundation with \$75,000 in 2023 to support their current capital campaign.

2024 Highlights:

- The KFL&A Public Health Board has approved its 2024 budget. The County's share is \$1,428,251, which is a 2.5% increase from the previous year.
- The County is continuing the Community Transportation project funded by the Province that was originally partnered with L&A SOS and will be working with the lower-tiers in developing the project.
- The 2024 budget includes Council's commitment of \$75,000 to the University Hospitals Kingston Foundation.
- It also includes Council's commitment of \$50,000 to the Lennox and Addington County General Hospital Foundation's MRI Campaign.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HEALTH SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(107,819)	(72,750)	(72,750)	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(107,819)	(72,750)	(72,750)	-	0.0%
Expenses					
Salaries & Benefits	-	-	-	-	-
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	1,576,234	1,541,166	1,626,001	84,835	5.5%
Internal Transfers	-	-	-	-	-
Total Expenses	1,576,234	1,541,166	1,626,001	84,835	5.5%
County Levy	1,468,416	1,468,416	1,553,251	84,835	5.8%
Employees - FTE					
	-	-	-	-	0.0%

Increase of 2.5% to KFL&A Health.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET THE JOHN M. PARROTT CENTRE

Program Summary:

- 24 hour care and support to 167 residents. One respite bed is also available.

JMPC Statistics 2019 - 2023

	2019	2020	2021	2022	2023
Resident Admission Long Stay - Elderly	63.00	55.00	87.00	77.00	99
Resident Admission Long Stay - Adult*	5.00	1.00	1.00	2.00	1
Total Long Term Admissions	68.00	56.00	88.00	79.00	100
Resident Admission Respite - Elderly	25.00	5.00	0.00	1.00	19
Resident Admission Respite - Adult*	2.00	0.00	0.00	0.00	1
Total Respite Admission	27.00	5.00	0.00	1.00	20
Inpatient / Resident Discharges - Elderly	5.00	0.00	0.00	0.00	9
Inpatient / Resident Discharges - Adult*	2.00	1.00	0.00	0.00	2
Deaths - Elderly	66.00	63.00	70.00	71.00	91
Deaths - Adult*	0.00	2.00	1.00	1.00	0
total Discharges / Death	73.00	65.00	71.00	72.00	91

*Adults is under 65 years of age

- Continue to maintain a healthy waitlist of approximately 399 (245 basic/132 private and 22 for Basic or Private). (in 2022 there were 365 on our wait list)
- Average length of stay in 2023 was 1.62 years. In 2022, it was 2.21 years.
- Average occupancy rate of 96.27%.
- 114 women (avg age 84); 46 men (avg age 82.7);
- 89 current residents are from L&A County.
- 2 residents are 101 and 2 residents are 102!
- 62% of JMPC residents range in age of 81-100 years.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET THE JOHN M. PARROTT CENTRE

2023 Accomplishments:

- Successful Accreditation through CARF (Commission on Accreditation for Rehabilitation Facilities) in January 2023
- Doubled the PSW Bath Team (now 4 PSW's daily) working towards our journey to 4 hours of care as per the Ministry targets.
- Recruited a Social Worker to support residents and families 3 days per week utilizing the Ministry's Allied Health funding.
- Recruited a Nurse Practitioner who works full time on site at the Home.
- Admitted 100 residents which is a record high for JMPC. Typical average is between 60-80 admissions on an annual basis
- Successful Pilot of the Perfect Attendance Program (April to October). Demonstrated a cost savings with this program of \$35,500!

2024 Highlights:

- Continue to strive towards 4 hours of care.
- Continue Perfect Attendance Program as an incentive and proactive/positive approach to staff who regularly and consistently attend work.
- 7 days a week Kitchen Prep coverage Continue to work towards 4 hours of care. The proposed enhancements will bring us to 3.6 hours per resident per day and would be in place commencing April 1 2024. By March 2025 we are to be at 4 hours of care.
- Add maintenance part-time to support aging building needs and offset the ongoing challenge of available contractors to complete needed interior work.
- 4 members of the JMPC Management Team will be attending the Advantage ON Convention in the Spring. The management Team has not participated in this convention for the past two years.
- Add a new full time position of Data Information Assistant to support the Environmental Supervisor's clerical needs and the Health and Safety Team (60% of time), and Food Service Supervisor's clerical tasks (40% of the time). Additionally, this position will allow for increased capacity by the Administrative Supervisor to allow for enhanced budget support through Ministry programs and budget monitoring.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET THE JOHN M. PARROTT CENTRE

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(10,889,066)	(10,691,700)	(12,991,100)	(2,299,400)	21.5%
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	(4,768,600)	(4,247,000)	(4,393,100)	(146,100)	3.4%
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(18,046)	(96,250)	(78,000)	18,250	-19.0%
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(15,675,713)	(15,034,950)	(17,462,200)	(2,427,250)	16.1%
Expenses					
Salaries & Benefits	13,507,514	14,961,500	17,538,300	2,576,800	17.2%
Materials & Supplies	2,738,360	2,012,570	2,021,520	8,950	0.4%
Purchased Services	643,801	577,800	581,100	3,300	0.6%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	879,096	879,100	946,700	67,600	7.7%
Total Expenses	17,768,771	18,430,970	21,087,620	2,656,650	14.4%
County Levy	2,093,058	3,396,020	3,625,420	229,400	6.8%
Employees - FTE		183.4	191.1	7.7	4.2%

Costs reflect increase in Hours of Care requirements offset by expected increase in Grant revenue.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PARAMEDIC SERVICES

Program Summary:

- Paramedic Services are provided from five ambulance bases located in:
 - Napanee (36 hours daily service)
 - Loyalist (24 hours daily service)
 - Northbrook (24 hours daily service)
 - Denbigh (12 hours daily service)
 - Stone Mills (24 hours daily service)
- We provide a community paramedic program supporting patients within our community.
- Over 8099 emergency calls to support patients during 2023.

2023 Accomplishments:

- Provided more care to residents through community paramedicine.
- Partnership with Medavie Health Services in the fourth quarter of the year enhancing capacity and support to the department.
- Negotiated a new collective agreement with the union.
- Completed an employee engagement survey with staff.

2024 Highlights:

- Recruiting of a new paramedic Chief.
- Loyalist station location selection, and design to prepare for our future.
- Paramedic Ambulance Service Review – recertification.
- Mobile Integrated Health (MIH) community paramedicine program evaluation and expansion to best serve the community.
- Leadership development of the frontline leaders which will help with succession planning and support of frontline staff.
- Bolstering our training of paramedics through education days. This also includes elements of mental health to improve responder mental health through tools that promote resiliency.
- Review of Tiered Response memorandum of understandings with fire departments.
- Quality and Training Committee to be revised and help to plan for 2024 training strategy.
- Develop a return-to-work communication strategy for employees who are off work and returning to work.
- Creation of a recommendation document that will help steer the paramedic service program in the right direction and focuses on the patient, health of responders, quality of care, and fiscal responsibility.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

PARAMEDIC SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>Revenue</u>					
Grants & Subsidies	(4,711,786)	(4,702,100)	(4,957,500)	(255,400)	5.4%
Municipal Recoveries	(343,001)	(185,000)	(185,000)	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(26,718)	(12,000)	(12,000)	-	-
Transfers to/(from) Reserves	1,052,467	532,000	532,000	-	-
Total Revenue	(4,029,038)	(4,367,100)	(4,622,500)	(255,400)	5.8%
<u>Expenses</u>					
Salaries & Benefits	6,960,256	7,702,000	7,748,300	46,300	0.6%
Materials & Supplies	1,048,975	971,200	1,013,300	42,100	4.3%
Purchased Services	207,008	220,600	552,400	331,800	150.4%
Rents & Financial Expenses	25,437	22,500	22,500	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	664,654	663,600	639,000	(24,600)	-3.7%
Total Expenses	8,906,330	9,579,900	9,975,500	395,600	4.1%
County Levy	4,877,293	5,212,800	5,353,000	140,200	2.7%
<u>Employees - FTE</u>					
		61.3	60.4	(0.9)	-1.5%

Staffing and Purchased Services changes offset by expected Grant revenue.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

COMMUNITY PARAMEDICINE—HIGH INTENSITY

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(407,500)	(365,000)	(365,000)	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	13,229	(59,100)	(129,470)	(70,370)	119.1%
Total Revenue	(394,271)	(424,100)	(494,470)	(70,370)	16.6%
Expenses					
Salaries & Benefits	347,017	334,900	343,000	8,100	2.4%
Materials & Supplies	32,254	89,200	125,070	35,870	40.2%
Purchased Services	15,000	-	11,100	11,100	-
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	-	-	15,300	15,300	-
Total Expenses	394,271	424,100	494,470	70,370	16.6%
County Levy	(0)	-	-	-	0.0%
<hr/>					
Employees - FTE		2.7	2.7	0.0	0.2%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

COMMUNITY PARAMEDICINE—LONG TERM CARE

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(1,000,000)	(1,250,000)	(1,000,000)	250,000	-20.0%
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	507,238	285,100	(181,435)	(466,535)	-163.6%
Total Revenue	(492,762)	(964,900)	(1,181,435)	(216,535)	22.4%
Expenses					
Salaries & Benefits	412,271	808,900	839,500	30,600	3.8%
Materials & Supplies	65,491	156,000	239,085	83,085	53.3%
Purchased Services	15,000	-	44,150	44,150	-
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	-	-	58,700	58,700	-
Total Expenses	492,762	964,900	1,181,435	216,535	22.4%
County Levy	0	-	-	-	0.0%
Employees - FTE					
		5.3	5.3	0.0	0.2%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

EMERGENCY PLANNING

Program Summary:

- A County Emergency Plan has been developed to provide key officials, agencies and departments of the County with emergency response information related to:
 - Roles & responsibilities during an emergency; and,
 - Arrangements, services & equipment.
- The County Emergency Services Advisory Committee, with representatives from the County and the local municipalities, as well as the OPP, Hospital and Public Health, meets twice a year and provides an opportunity to share information and develop linkages to offer coordinated services in the event of an emergency.
- County budget includes costs associated with training, emergency supplies and rental of space on repeater towers for communications.

2023 Accomplishments:

- Reviewed and included lessons learned from the Christmas 2022 Blizzard into the Emergency Management Program through a joint exercise with community and lower tier partners. Additionally, Environment and Climate Change Canada has developed a process to proactively communicate directly with potentially affected communities in the path of severe weather.
- Added the role of Deputy Warden into the Emergency Response Plan.
- Converted to the new 2019 format for the County HIRA.
- Assisted with evacuation exercise in Northbrook.
- Training for new members of Emergency Response Group.
- Business Continuity Plans reviewed and updated through the use of a multi-level train derailment exercise focused on each department.
- Additional emergency management training scheduled for new staff as conditions allowed.
- Municipal Emergency Control Group began planning and preparation for the upcoming April 08, 2024 Total Solar Eclipse.
- Joined KFL&A Public Health Respiratory Illness Readiness Committee with other community partners to maintain situational awareness and a standardized response to respiratory illness levels and outbreaks in the community.
- All Emergency Management requirements met.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

EMERGENCY PLANNING

2024 Highlights:

- Joint planning with Emergency Management Ontario, neighboring, and Provincial partners to develop robust community safety plans around the upcoming Total Solar Eclipse on April 08, 2024.
- Provincial grant submission to improve communication resiliency including access to community Amateur Radio volunteers residing throughout the County that can assist during an emergency. Additionally, this grant, should it be approved, will allow upgrades to the Emergency Command Trailer that will improve support capacity during planned and unplanned events, increasing overall situational awareness and public safety.
- Continuing work with IT services to improve cybersecurity and disaster recovery processes.
- Offering Incident Management System and Basic Emergency Management courses throughout the year in conjunction with Emergency Management Ontario.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET EMERGENCY PLANNING

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	(44,000)	(44,000)	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	-	-	(44,000)	(44,000)	0.0%
Expenses					
Salaries & Benefits	-	-	-	-	-
Materials & Supplies	5,187	9,700	58,500	48,800	503.1%
Purchased Services	(1)	4,500	6,000	1,500	33.3%
Rents & Financial Expenses	17,695	16,500	16,500	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	-	-	-	-	-
Total Expenses	22,882	30,700	81,000	50,300	163.8%
County Levy	22,882	30,700	37,000	6,300	20.5%
Employees - FTE					
	-	-	-	-	0.0%

Material & Supplies increase offset by Emergency Management Ontario grant application.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

ECONOMIC DEVELOPMENT

Program Summary:

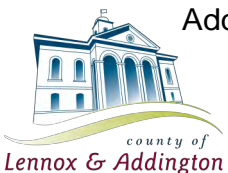
- Lennox and Addington County's Economic Development strategy is based on the following objectives:
 - The attraction, expansion and retention of entrepreneurs.
 - The attraction of retail, manufacturing and industrial development.
 - The attraction of residents / talent.
 - Increase visitors through the Naturally L&A brand.

2023 Accomplishments:

- The Economic Development Team has been working with regional partners and post-secondary institutions to support the current employment demands in Lennox and Addington. Working groups have been formed to support talent attraction and training.
- With the assistance of the Economic Development Coalition, a new talent attraction marketing strategy has been developed, it will be implemented in 2024.
- Lennox & Addington's business & tourism website, Naturally L&A, generated 546,121 pageviews in 2023. This is a 36% increase over 2022.
- Investment attraction inquiries were strong in 2023. Numerous site visits and meetings took place with industrial site selectors and corporate real estate professionals. The current activity is unprecedented for Lennox and Addington County.
- The Naturally L&A Activation fund distributed \$40,000 equally amongst the local municipalities to support events, tourism products, cultural initiatives and beautification projects.

2024 Highlights:

- \$40,000 is included in the budget for the Naturally L&A Activation program.
- \$35,000 is budgeted for marketing initiatives to support talent and residential attraction. We will be launching a new Naturally L&A people attraction campaign.
- \$60,000 is budgeted to support Naturally L&A tourism destination marketing. Our target market will be travelers from across Ontario. This is a \$10,000 increase versus 2023. This is a reflection of County Council's priority to build on tourism successes.
- \$10,000 is included to support the business development requirements of attracting residential housing (higher density rental and affordable housing) for Lennox and Addington.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

ECONOMIC DEVELOPMENT

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(60,000)	(4,600)	(4,600)	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(36,776)	(26,700)	(32,900)	(6,200)	23.2%
Transfers to/(from) Reserves	-	(100,000)	(74,000)	26,000	-26.0%
Total Revenue	(96,776)	(131,300)	(111,500)	19,800	-15.1%
Expenses					
Salaries & Benefits	296,279	304,500	320,400	15,900	5.2%
Materials & Supplies	256,122	331,100	489,600	158,500	47.9%
Purchased Services	24,728	36,000	11,000	(25,000)	-69.4%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	38,104	38,100	41,100	3,000	7.9%
Total Expenses	615,233	709,700	862,100	152,400	21.5%
County Levy	518,457	578,400	750,600	172,200	29.8%
Employees - FTE					
		2.6	2.6	-	0.0%

Increase costs reflect expected Tax Incremental Equivalent Grant to be issued.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

LAND USE PLANNING

Program Summary:

- The County's first Official Plan was approved in April 2016.
- The County is the approval authority for local Official Plans (all municipalities) and amendments to the Official Plans that apply in the Townships of Stone Mills and Addington Highlands.
- The County is the approval authority for Plans of Subdivision/Condominium for Addington Highlands Township.
- The County Planner will articulate the County's vision and translate it into innovative planning, economic development and housing initiatives.

2023 Accomplishments:

- The Stone Mills Township Official Plan was adopted by County Council.
- The County delegated Plans of Subdivision / Condominium to Stone Mills Township.
- The County Planner worked with the Town of Greater Napanee and Stone Mills Township to support the development of their Community Improvement Plans.
- The Growth Study analysis was completed and will be included in the Official Plan update.
- The County Planner met with residential real estate developers and investors with the goal to attract affordable housing and new rental units to Lennox and Addington. This is an important new role for Community and Development Services.

2024 Highlights:

- The Natural Heritage Study will be completed in 2024. The budget includes an allowance for this study.
- An update of the County Official Plan will be finalized.
- The first phase of Development Approvals Project (DAP) will launch in the 1st quarter of 2024. This will be the planning applications portal. The building application portal will follow in the 2nd quarter of 2024.
- The County Planner will begin to develop a County wide Employment Lands Strategy.
- The CityWorks annual licensing fee is included in the 2024 budget. CityWorks is the platform for the Development Approvals Project (DAP) and the County will be purchasing the annual licenses for the lower tier municipalities.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

LAND USE PLANNING

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(31,287)	(45,000)	(14,000)	31,000	-68.9%
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(500)	-	-	-	-
Transfers to/(from) Reserves	-	(80,000)	(80,000)	-	-
Total Revenue	(31,787)	(125,000)	(94,000)	31,000	-24.8%
Expenses					
Salaries & Benefits	115,430	120,700	123,700	3,000	2.5%
Materials & Supplies	2,989	5,750	6,250	500	8.7%
Purchased Services	66,137	170,000	139,000	(31,000)	-18.2%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	-	-	-	-	-
Total Expenses	184,555	296,450	268,950	(27,500)	-9.3%
County Levy	152,769	171,450	174,950	3,500	2.0%
Employees - FTE					
	-	-	-	-	0.0%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

LIBRARY SERVICES

Program Summary:

- With branches in the communities of Amherstview, Bath, Napanee, Tamworth and Yarker, the library enriches Lennox & Addington County by supporting 21st century literacies, lifelong learning, and community connections.
- With a library card, residents of all ages have free access, both in-person and virtually, to a wide variety of materials, programs and services.

2023 Accomplishments:

- Library circulation continues to grow to new heights. Total circulation in 2023 was 227,897 items, compared to 204,991 in 2022. There has been a 55% increase in total circulation compared to 2013. Program attendance in 2023 was 20,069, compared to 14,075 in 2022. There has been a 282% increase in programming attendance since 2013.
- CBC Corner was added as a new digital resource on our website in July. Developed especially for public libraries, CBC Corner is a digital portal that brings CBC's audio, video and news content together in one place for a more streamlined experience. This one-of-a-kind digital portal allows users to access a wide variety of content including trusted news, local stories, entertaining TV and radio shows, award-winning podcasts, educational kids content, innovative podcasts, a free English and French language learning app, news in foreign languages and more.

2024 Highlights:

- After an 18-month leave, Catherine Coles returns as Manager of Library Services. This results in three other staff transitions, Amy Kay returns as Amherstview Branch Supervisor, Jennifer Robinson returns as Amherstview Branch assistant and Kim Laramee returns as Library Relief. This does result in salary and benefit increases.
- Additional staffing hours (6 hours per week) were added to the Napanee Branch in response to increased morning traffic and programs. All mornings in this branch will now be double staffed to better anticipate patron needs and traffic flow.
- \$4000 has been added to Programming to support the uptake of in-person programs and to help meet the increasing demand for maker spaces and programs.
- The Future Libraries Capital Plan will be presented to County Council for their consideration.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

LIBRARY SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(93,400)	(93,400)	(93,400)	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	(5,179)	(2,000)	(2,000)	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	(849)	(1,000)	(1,000)	-	-
Other Revenue	(7,708)	(10,500)	(10,500)	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(107,135)	(106,900)	(106,900)	-	0.0%
Expenses					
Salaries & Benefits	1,139,482	1,153,600	1,262,500	108,900	9.4%
Materials & Supplies	137,068	162,300	171,500	9,200	5.7%
Purchased Services	30,729	51,550	37,400	(14,150)	-27.4%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	109,596	109,600	113,200	3,600	3.3%
Total Expenses	1,416,875	1,477,050	1,584,600	107,550	7.3%
County Levy	1,309,740	1,370,150	1,477,700	107,550	7.8%
Employees - FTE					
		13.9	14.1	0.2	1.2%



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

MUSEUM & ARCHIVES

Program Summary:

- The Museum and Archives collects, preserves, showcases and interprets the historical settlement and development of the County of Lennox and Addington.
- An active series of interactive programs are offered throughout the year at both the Museum and Archives and the Macpherson House. Programs, concerts, tours, demonstrations, workshops, lecture series, special events and education programs are just some of the activities.

2023 Accomplishments:

- The museum attendance in 2023 was 7,000 people. This accounts for general admission, public and school programs, archive researchers, and Macpherson House visitors.
- The museum was the recipient of a Museum Assistance Program (MAP) federal government grant (\$74,000). The objective of these funds is to help with the continued recovery in the arts sector.
- The museum rotated eight exhibits. Topics included freedom of expression from our youth at Ernestown Secondary School with the art installation of “Through Their Eyes” and “Welcome Home” which told stories of immigrants now living in Lennox and Addington region. We had a colourful fun art retrospective art installation from local artist Bill Vanwart “A Moment in Time”. We worked with new partners from the Organization of Kingston Women’s Artists (OKWA) and their interpretation of what happens in the night in the exhibit “Nocturne”. Other exhibits include themes of Space, immigration in Canada, war time letters, and travel.
- Over 100 educational and public programs took place at both the Museum and Macpherson House.
- The Archives worked on 287 research requests, received 34 new acquisitions and over 8000 people used our online archival collection.
- Museum staff developed a comprehensive strategic plan in 2023 that will guide future planning of this important cultural institution.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

MUSEUM & ARCHIVES

2024 Highlights:

- \$25,000 is being transferred from reserves. This is the remainder of the Museum Assistance Program that was received in 2023 and is intended to support the 2024 operating budget.
- The budget supports the development of professional in-house and community exhibits as well as the presentation of programs and activities at the Museum and the Macpherson House.
- The budget includes funding to support the collection of digital items in the Archives.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

MUSEUM & ARCHIVES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(144,081)	(28,800)	(28,800)	-	-
Municipal Recoveries	-	-	-	-	-
User Fees & Service Charges	(21,017)	(12,500)	(6,500)	6,000	-48.0%
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(2,110)	(3,000)	(3,000)	-	-
Transfers to/(from) Reserves	-	(101,280)	(25,000)	76,280	-75.3%
Total Revenue	(167,208)	(145,580)	(63,300)	82,280	-56.5%
Expenses					
Salaries & Benefits	447,114	420,100	467,500	47,400	11.3%
Materials & Supplies	166,963	219,075	142,600	(76,475)	-34.9%
Purchased Services	9,880	20,200	10,200	(10,000)	-49.5%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	264,700	264,700	289,800	25,100	9.5%
Total Expenses	888,657	924,075	910,100	(13,975)	-1.5%
County Levy	721,449	778,495	846,800	68,305	8.8%
Employees - FTE					
		4.6	6.1	1.5	32.4%



COUNTY OF LENNOX AND ADDINGTON

2024 OVERALL BUDGET

PRINCE EDWARD - LENNOX & ADDINGTON SOCIAL SERVICES

Program Summary:

- Prince Edward–Lennox and Addington Social Services (PELASS) manages three areas of service: Social Assistance, Children’s Services, and Housing.
- The cost sharing agreement between the two Counties is based upon the Ontario Works caseload, Social Housing units and weighted assessment. The 2024 cost share is 64.26% for Lennox and Addington, and 35.74 % for Prince Edward.
- Prince Edward County and The County of Lennox and Addington operate under a partnership agreement administered by The County of Lennox and Addington.

2023 Accomplishments:

- PELASS Ontario Works successfully adopted and implemented two fundamental MCCSS Provincial Program efforts as part of Ontario’s social assistance modernization: Centralized Intake and the Employment Services Transformation.
- PELASS case managers completed wellness checks for homeless individuals identified on the Homelessness Bi-Names List, as well as for social assistance recipients and PELASS housing tenants in crisis or in a vulnerable position.
- Children’s Services staff continued to support the Child Care and Early Years sector as they work towards stabilizing the sector.
- Children’s Services staff continue to successfully implement the new Canada-wide Early Learning and Child Care System introduced by the Ministry in March 2022.
- The Tamworth Housing development was completed.
- PELASS developed a social media page as part of a communication strategy to ensure the public is aware of the services and supports that we provide.

2024 Highlights:

- The overall 2024 PELASS budget reflects a 3.3% change from 2023.
- As part of the Employment Services Transformation, 100% Provincial Employment Assistance funding will decrease an additional \$389,400.
- Child Care administration has reduced from 10% to 5%. One-time funding is available until March 31, 2024.
- Provincial funding remains strong for the Homelessness Prevention Program.
- The Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priorities Housing Initiative (OPHI) supports a variety of housing initiatives, including capital projects in the housing portfolio.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

SOCIAL ASSISTANCE

Program Summary:

- PELASS Ontario Works (OW) supports residents of Lennox & Addington and Prince Edward Counties through the ongoing provision of monthly income supports for food and shelter, discretionary benefits to address extraordinary needs, mandatory benefits to address health and wellness needs, and other person-centered supports.
- PELASS administers the Provincially mandated program focus of life stabilization and person-centred supports through ongoing case management. Clients are supported through stabilization and wellness services, sustainable employment, and financial betterment. This includes both OW recipients and focused supports for ODSP recipients.
- Promote self-reliance, stability, employability, and social inclusion through partnerships with Employment Ontario providers, community agencies and healthcare providers, while ensuring program integrity and accountability through regular audits, reviews, and eligibility review efforts.

2023 Accomplishments:

- Staff supported a caseload average of approximately 880 Ontario Works cases. This included over 950 adults and 600 children receiving monthly benefits. Staff also supported ODSP clients seeking discretionary health benefits, referral services, and employment-related needs.
- Case managers continued to offer financial benefits and life stabilization assistance for a variety of needs: monthly income for living costs; support for children not biologically their own (i.e. grand-parents); child and spousal support for sole-support parents; employment goals; and, residential costs such as heating or rent arrears.
- PELASS staff formalized the MCCSS centralized intake model in early 2023. Applicants for social assistance are now able to apply for social assistance online. Eligibility and possible initial grant are determined by the Ministry's Intake and Benefits Administration Unit. PELASS assumes ongoing case management. PELASS staff continue to become practiced in adopting this new Provincial intake model.
- In the Fall of 2023, staff successfully adopted and transitioned to the Provincial Employment Services Transformation model. Caseworkers partnered with Provincial Employment Ontario (EO) service system managers. Ontario Works and ODSP clients are referred to EO partners via new technology and policies to enhance employability, while person-centered and life stabilization supports are continued.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

SOCIAL ASSISTANCE

2024 Highlights:

- Plan and develop in-house programming to deliver to PELASS client groups (i.e., Ontario Works and ODSP recipients, housing tenants, and other vulnerable residents). Areas of focus include life skills, decision-making, effective communication practices, coping mechanisms, and other related skill sets. The programs stem from an MCCSS curriculum, 'Supportive Approaches through Innovative Learning (SAIL)', and is designed to give disadvantaged individuals a sense of motivation, social inclusion, confidence, and empowerment.
- Continue to develop and foster the emerging partnership between PELASS staff and Employment Ontario offices. Promote effective client case conferencing and employability outcomes as the Provincial Employment Services Transformation effort becomes more entrenched.
- Adopt an electronic tool for social assistance clients to sign documents and submit paperwork remotely. This will save time and the cost of travel to PELASS offices for simple administrative paperwork. It will also afford caseworkers greater flexibility and efficiency in daily work schedules.
- Apply the MCCSS' Risk-Based Eligibility Determination (RBED) model to ongoing OW cases as part of a transition in approaches to eligibility review, file integrity, and fraud detection of Ontario Works' client files.
- Explore off-site location options to afford clients and residents in both Counties easier, closer and more convenient access to PELASS services and staff.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

SOCIAL ASSISTANCE

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(9,798,090)	(9,883,800)	(9,541,900)	341,900	-3.5%
Municipal Recoveries	(552,800)	(584,800)	(597,500)	(12,700)	2.2%
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	(4,837)	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(10,355,727)	(10,468,600)	(10,139,400)	329,200	-3.1%
Expenses					
Salaries & Benefits	2,614,900	2,777,100	2,694,200	(82,900)	-3.0%
Materials & Supplies	261,295	154,200	167,200	13,000	8.4%
Purchased Services	82,452	115,900	72,400	(43,500)	-37.5%
Rents & Financial Expenses	70,139	72,600	76,200	3,600	5.0%
Payments to Agencies & Individuals	7,768,467	7,847,000	7,914,500	67,500	0.9%
Internal Transfers	537,400	537,400	289,300	(248,100)	-46.2%
Total Expenses	11,334,653	11,504,200	11,213,800	(290,400)	-2.5%
County Levy	978,926	1,035,600	1,074,400	38,800	3.7%
Employees - FTE		30.0	28.8	(1.2)	-4.0%

Social Assistance benefits (7.7M) are funded 100% provincially.

The Ontario Works administration allocation is cost shared 50:50. Funding has remained unchanged since 2021. 100% municipal funds are included in 2024.

Employment Assistance is 100% provincially funded. As part of the Employment Services Transition, this funding allocation has been reduced over two years, from 771k to 252k.

'Internal Transfers' includes an offset from Housing and Homelessness Programs.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

CHILDREN'S SERVICES

Program Summary:

- PELASS plans, manages and directs the child care and early year's system in the Counties of Prince Edward and Lennox and Addington by ensuring that services and supports are flexible, high quality, affordable, inclusive and reflective of family needs.
- Supports parents' and caregivers' access to quality licensed child care through the provision of financial supports, establishment of quality program outcomes, and the development of continuous professional learning.
- Establishes funding frameworks for licensed child care operators to access funds for general operations, wages, repairs, maintenance and capital.
- Provides capital funding to non-profit service providers for child care and early years program expansion. Funding is provided as an interest-free repayable loan.

2023 Accomplishments:

- Collaborated with community partners to implement workforce strategies that focused on recruitment and retention of Early Childhood Educators.
- Continued to implement the Province's Canada-wide Early Learning and Child Care (CWELCC) System in 2023, which provided a 52.75% fee reduction to eligible families (children 0- 5 years of age) as of January 1, 2023, for families attending a centre that has opted into the CWELCC System. In addition, CWELCC provided an annual wage increase for eligible Early Childhood Educators (ECEs) in an effort to support recruitment and retention of the workforce and cost escalation funding to CWELCC enrolled Licensees to support inflationary costs.
- Provided fee relief assistance for all families for November and December 2023.
- Updated Children's Services website to increase communication and awareness.
- Developed and implemented the CWELCC Directed Growth Strategy to support expansion of CWELCC spaces in identified priority neighborhoods.
- Developed and implemented Operational Reviews to ensure compliance with Ministry and PELASS Guidelines. Two operational reviews were completed in 2023 for the 2022 funding year.
- Began a review of the Special Needs Resourcing services to align with updated Ministry Guidelines.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

CHILDREN'S SERVICES

2024 Highlights:

- Plan for additional opportunities to expand licensed child care spaces and develop a centralized wait list system to meet the priorities set by the Directed Growth Strategy.
- The Ministry is expected to release a new funding formula in the Fall of 2024. PELASS will need to update any policies and processes to align with the new funding formula as well as support child care programs with the transition.
- Update cross-jurisdictional processes to align with Ministry direction to support cross-jurisdictional placements for families, where possible to increase access for families.

2024 Challenge:

- In 2019, the Province announced funding changes to be implemented over a three year period beginning January 1, 2020. This included a requirement to cost-share the general and expansion allocation administration funding 50/50, and a reduction in the allowable threshold of administration costs from 10% to 5% as of January 1, 2022. Other funding allocations remained at 10% with no cost-share requirements.
- Municipalities expressed concerns about administrative impacts given the additional administrative burden municipalities were taking on as we responded to the COVID-19 pandemic. The Province acknowledged the concerns and provided a one-time transitional grant in 2021, 2022 and 2023 to offset and assist with the new required cost share and reduction to 5%.
- In March 2022, the Province introduced the new Canada-Wide Early Learning and Child Care System (CWELCC). An email was received in March 2022 that acknowledged our critical role as the designated child care and early years service system managers responsible for planning and managing licensed child care services and EarlyON Child and Family Centers in their communities. The email further stated that **“administrative funding will be restored, as we recognize this is not the time to implement the previously announced funding cuts.”**
- On November 27, 2023, a memo was received from the Province, announcing the one-time transitional grant funding would be discontinued at the end of 2023, despite the previous communication about administrative funding being restored. The memo further stated that any unused one-time funds could be carried over until March 31, 2024. PELASS was currently receiving \$286,856 in one-time transitional grant funding and will have unspent funds to carry forward to support the pressures in 2024.
- There are growing administrative and reporting burdens, especially with the addition of CWELCC. The administrative funding is insufficient to meet the requirements of the Province. This will create a significant pressure in 2025.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

CHILDREN'S SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(10,410,397)	(11,048,800)	(12,532,800)	(1,484,000)	13.4%
Municipal Recoveries	(151,784)	(162,900)	(168,200)	(5,300)	3.3%
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(10,562,181)	(11,211,700)	(12,701,000)	(1,489,300)	13.3%
Expenses					
Salaries & Benefits	521,981	540,800	603,300	62,500	11.6%
Materials & Supplies	8,819	11,500	12,500	1,000	8.7%
Purchased Services	10,082,219	10,730,600	12,129,600	1,399,000	13.0%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	20,648	20,000	25,000	5,000	25.0%
Internal Transfers	197,300	197,300	233,000	35,700	18.1%
Total Expenses	10,830,967	11,500,200	13,003,400	1,503,200	13.1%
County Levy	268,786	288,500	302,400	13,900	4.8%
Employees - FTE					
		5.7	6.0	0.3	5.3%

Canada-Wide Early Learning and Child Care (5.9M) is funded 100% federally/provincially, and is primarily reflected under 'Purchased Services'.

Administration funding for the General and Expansion programs has been reduced from 10% to 5%. Remaining one-time funds from 2022 and 2023 are available for use until March 31, 2024. Approximately 81k in one-time funds are applied in 2024.

The PELASS child care net municipal share (451k) remained unchanged since 2015. 100% municipal funds are included in 2024.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

SOCIAL HOUSING

Program Summary:

- PELASS directly manages 421 housing units at 17 locations. Tenant rental rates are adjusted by household, based on changes in income (which is dependent on employment status, wage adjustments, job loss, and family composition). Tenants pay about 30% of their income towards rent.
- As of December 11, 2023, 112 homes were occupied by families, and 185 by seniors. 111 apartments were occupied by singles, and 13 vacant units were being prepared for new tenants.
- Many tenants are in need of supports to live independently. PELASS staff work with tenants to provide or connect them with these supports. These range from employment, transportation, medical, mobility, strengthening families, and mental health and addiction.

2023 Accomplishments:

- Continued to dedicate Local Housing Corporation (LHC) units to Transitional Housing to provide solutions to homelessness. As of December 11, 2023, eight individuals were living in LHC based transitional housing units. PELASS provides and arranges supports. This takes time, but is very effective in addressing homelessness. Tenants have the opportunity to shift the transitional arrangement to permanent housing.
- In 2023, thirty-five move-ins were completed within the LHC, an approximate increase of 17% compared to the five previous years average move-ins.
- The new Tamworth Housing development was completed, and move-ins occurred in May. There are eight apartments. Six are affordable (\$686/month rent) and two are rent geared-to-income (tenants pay 30% of their income towards rent).
- Initiated a Housing Needs Study to examine demographics. This will help determine what type of housing should be built and where in the PELASS area. It will also build a land inventory and identify funding mechanisms for new affordable housing.
- PELASS regularly engages with private developers interested in developing new, affordable housing. It is hoped that the Housing Needs Study will further inform those conversations.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

SOCIAL HOUSING

2024 Highlights:

- Complete the transition of the Housing Waitlist from Rent Café to the ARCORI software to streamline the allocation process and property management within the Local Housing Corporation.
- Evaluate the effectiveness of the Transitional Housing units within the Local Housing Corporations portfolio to identify potential opportunities to expand the program.
- Evaluate the effectiveness of the Transitional Housing Program and determine support needs and opportunities for improvements.
- Continue to work with member municipalities to consider affordable housing projects to be added to the Local Housing Corporation across the service area.
- Complete a Housing Needs Study to guide future affordable housing development
- Continue to engage in conversations with private developers to create new affordable housing.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

SOCIAL HOUSING

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(118,424)	(118,400)	(119,200)	(800)	0.7%
Municipal Recoveries	(481,274)	(682,100)	(705,400)	(23,300)	3.4%
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	(2,048,196)	(1,925,700)	(2,034,400)	(108,700)	5.6%
Fines & Penalties	-	-	-	-	-
Other Revenue	(56,268)	(57,000)	(55,600)	1,400	-2.5%
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(2,704,162)	(2,783,200)	(2,914,600)	(131,400)	4.7%
Expenses					
Salaries & Benefits	1,361,270	1,633,300	1,814,800	181,500	11.1%
Materials & Supplies	1,815,720	1,922,500	1,970,300	47,800	2.5%
Purchased Services	347,186	354,000	375,100	21,100	6.0%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Internal Transfers	32,251	81,400	22,800	(58,600)	-72.0%
Total Expenses	3,556,427	3,991,200	4,183,000	191,800	4.8%
County Levy	852,264	1,208,000	1,268,400	60,400	5.0%
Employees - FTE					
		18.5	19.0	0.5	2.7%

PELASS Social Housing is primarily funded by municipalities, with some provincial offsets.

'Salaries & Benefits' includes a line transfer from Social Assistance for a share of PELASS Administration.

'Internal Transfers' includes administrative and program allocations for Housing and Homelessness Programs.



COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

NON PROFIT HOUSING

Program Summary:

- PELASS provides funding for five Non-Profit Housing Corporations with a total of 194 units. Operators include:
 - Odessa Non-Profit Housing Corp., Odessa (24 row houses, 24 seniors apartments)
 - Napanee Housing Corp., Napanee (40 seniors apartments)
 - Picton Seniors, Picton (48 seniors apartments)
 - Quinte's Isle, Picton (42 family row houses)
 - URCA Housing Corp., Flinton (16 row houses/duplexes)
- Funding is based on a benchmarking model established by the province.

2023 Accomplishments:

- Supported Non-Profit Housing Corporations in their continued pursuit of capital improvements by providing funding through the Canada-Ontario Community Housing Initiative (COCHI). While all five non-profit housing providers have capital reserves, this funding allows the reserves to be preserved for future repairs.

2024 Highlights:

- Continue discussions with all Non-Profit Housing Providers to prepare for the end of operating agreement relationships, as directed by new legislation passed in 2022.
- Administer the Canada-Ontario Community Housing Initiative (COCHI) to assist community housing providers with capital repairs.
- Strengthen relationships with all housing providers by working closely with their organizations and ensuring the PELASS role as a Service Manager is understood and maintained.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

NON PROFIT HOUSING

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(23,500)	(225,000)	(129,000)	96,000	-42.7%
Municipal Recoveries	(343,425)	(367,600)	(372,500)	(4,900)	1.3%
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	-	-	-	-	-
Total Revenue	(366,925)	(592,600)	(501,500)	91,100	-15.4%
Expenses					
Salaries & Benefits	-	-	-	-	-
Materials & Supplies	-	-	-	-	-
Purchased Services	23,500	225,000	129,000	(96,000)	-42.7%
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	951,578	1,018,700	1,042,200	23,500	2.3%
Internal Transfers	-	-	-	-	-
Total Expenses	975,078	1,243,700	1,171,200	(72,500)	-5.8%
County Levy	608,154	651,100	669,700	18,600	2.9%
Employees - FTE	-	-	-	-	0.0%

Subsidies are based on a Provincial benchmarking model.

The Ministry provides indices to calculate annual subsidies for the Non-Profit Housing Corporations.

Benchmark costs currently range from approximately 3.6% (for electricity and water) to 16.08% (for natural gas).

The 2023-24 Canada Ontario Community Housing Initiative (COCHI) supports repairs to the community housing stock (129k).

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HOUSING AND HOMELESSNESS PROGRAMS

Program Summary:

- The Investment in Affordable Housing programs (IAH) are 100% provincially funded and will continue to support rent supplement units until March 2024. This program currently supports 140 households. A strategy to address this is in progress and will continue to be a priority for early 2024.
- Canada Ontario Housing Benefit (COHB) provides a direct, monthly benefit payment to eligible households to help pay their rent. Some recipients successfully transitioned from the expiring rent supplements to COHB subsidies. This will continue in 2024.
- The Homelessness Prevention Program (HPP) is a 100% provincially funded program designed to prevent and end homelessness. Funding is for arrears, deposits, minor home repairs, and partnerships for resources to help address homelessness.
- The Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priorities Housing Initiative (OPHI) are 100% provincially funded and used to strengthen community housing through repair programs, renovations to homes owned by low-income homeowners, and minor home repairs.

2023 Accomplishments:

- Dedicated funds through the Canada Ontario Community Housing Initiative (COCHI) and the Ontario Priorities Housing Initiative (OPHI) to support home repair projects and to complete significant capital improvements to existing community housing.
- Completed a Homelessness Action Plan for the entire PELASS area and began implementing some of the recommendations.
- Administered the Canada Ontario Housing Benefit (COHB) to help support forty (40) households in receiving a portable benefit to increase the level of affordability of their housing arrangement.
- Continued with the implementation of the By-Name List for those experiencing homelessness, refining our methods to improve outcomes. Expanded the housing options available to people who are enrolled in the By-Name List.
- Initiated Homelessness Working Groups in both Prince Edward County and Lennox and Addington County.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HOUSING AND HOMELESSNESS PROGRAMS

- Operated 11 transitional housing homes with 39 beds. Transitional housing is used to house people experiencing homelessness and on our by-name list. Supports are provided and arranged for people living in these homes. The time to transition from initial housing to greater independence is approximately eighteen months.
- Funded five households through the Ontario Renovates program for significant repairs to remain in their existing home.
- Received a Homelessness Prevention Program (HPP) funding increase from \$1,031,900 to \$2,454,600. This enhances the supports and services for those experiencing homelessness and at risk of becoming homeless.

2024 Highlights:

- Administer COCHI/OPHI Funding by supporting Social Housing Repair and the Ontario Renovates program.
- Continue to deliver HPP funding in a manner that maximizes community improvements and maximizes improvements in outcomes for recipients.
- Continue implementation of the By-Name List and the Centralized Access system for Housing Programs to support individuals experiencing homelessness, while continuing to collaborate with community partners.
- Continue to implement recommendations from the Homelessness Action Plan
- Administer the COHB, through the National Housing Strategy fiscal allocation to support approximately forty households with rental assistance payments.

COUNTY OF LENNOX AND ADDINGTON

2024 OPERATING BUDGET

HOUSING AND HOMELESSNESS PROGRAMS

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(2,466,999)	(1,810,400)	(2,958,600)	(1,148,200)	63.4%
Municipal Recoveries	(5,633)	(36,000)	(35,700)	300	-0.8%
User Fees & Service Charges	-	-	-	-	-
Rental & Investment Income	-	-	-	-	-
Fines & Penalties	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	14,000	50,000	50,000	-	-
Total Revenue	(2,458,632)	(1,796,400)	(2,944,300)	(1,147,900)	63.9%
Expenses					
Salaries & Benefits	-	-	-	-	-
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Rents & Financial Expenses	-	-	-	-	-
Payments to Agencies & Individuals	2,287,358	1,728,100	2,658,000	929,900	53.8%
Internal Transfers	231,249	182,100	400,400	218,300	119.9%
Total Expenses	2,518,607	1,910,200	3,058,400	1,148,200	60.1%
County Levy	59,975	113,800	114,100	300	0.3%
Employees - FTE		-	-	-	0.0%

'Internal Transfers' includes administrative allocations, as well as programs supported by PELASS.

COCHI funding is captured on the Social Housing Capital and Non-Profit Housing budget pages.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS CAPITAL BUDGET SUMMARY

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(3,844,044)	(4,035,700)	(3,436,900)	598,800	-14.8%
Municipal Recoveries	(302,300)	(302,300)	(308,300)	(6,000)	2.0%
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	(1,155,734)	(2,880,500)	(4,958,625)	(2,078,125)	72.1%
Transfers to/(from) Surplus	(360,000)	(360,000)	(360,000)	-	-
Total Revenue	(5,662,078)	(7,578,500)	(9,063,825)	(1,485,325)	19.6%
Expenses					
Materials & Supplies	231,310	377,800	252,800	(125,000)	-33.1%
Purchased Services	-	-	-	-	-
Long Term Debt Payments	424,876	423,100	423,100	-	-
Payments to Agencies & Individuals	-	-	-	-	-
Capital Expenditures	18,883,608	20,660,400	23,138,525	2,478,125	12.0%
Internal Transfers	(300,000)	(300,000)	(300,000)	-	-
Total Expenses	19,239,794	21,161,300	23,514,425	2,353,125	11.1%
County Levy	13,577,716	13,582,800	14,450,600	867,800	6.4%

Estimated Balance in Reserves - December 31, 2023 **26,040,743**

5 Year County Levy (including annual 2% increase & transfers from operating)	84,445,500
Investment Income	240,000
Grants	13,605,700
5 Year Expenditure Summary	(114,657,365)
Long Term Debt payments	(748,011)

Estimated Balance in Reserves - December 31, 2028 **8,926,567**



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ADMIN & TECHNOLOGY

Program Summary:

- Information Technology is responsible for managing the corporate IT requirements for all departments. Over 1,000 individual devices, including servers, workstations, laptops, printers, phones etc. are managed across all County operations.
- Capital replacement costs are allocated to all departments based on the expected annual lifetime replacement costs (\$655,600 in 2022) using the same formula that operating costs are distributed to departments.

2023 Accomplishments:

- Implemented changes to the environment as a result of the findings from the 2022 security audit.
- Successfully ran live streamed hybrid Council meetings.
- Recruited new IT Analyst to backfill vacant position after previous IT Analyst moved to management position
- Recruited new IT Technician to fill newly created position
- Recruited new GIS analyst to backfill vacant position
- Launched GIS OpenData Portal
- Went live with GIS Application CityWorks

2024 Highlights:

- Laptop and desktop refresh across multiple departments
- Complete Multi Factor Authentication for Email
- Begin move to Office365
- Virtualization of Provincial Offences server & Court database
- Implement increased disaster recovery methods for virtual servers
- Refresh of network firewalls and switches
- Perform upgrades to the operating system standard on most servers running on-premise.
- Review, Consolidate Road and Civic addressing information in preparation for NG911; implement workflows to introduce efficiency and logic to civic addressing administration
- Support Updating of the County Asset Management Plan as per O/Reg 588 17 Legislation



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ADMIN & TECHNOLOGY

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	(140,437)	(255,900)	(319,475)	(63,575)	24.8%
Total Revenue	(140,437)	(255,900)	(319,475)	(63,575)	24.8%
Expenses					
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Long Term Debt Payments	-	-	-	-	-
Capital Expenditures	439,401	555,900	619,475	63,575	11.4%
Internal Transfers	(300,000)	(300,000)	(300,000)	-	-
Total Expenses	139,401	255,900	319,475	63,575	24.8%
County Levy	(1,036)	-	-	-	0.0%

Estimated Balance in the Reserve - December 31, 2023 **575,939**

5 Year County Levy (\$0 * 5 years)	-
Internal Recovery from Departments (\$300,000 * 5 years)	1,500,000
5 Year Expenditure Summary	<u>(2,610,855)</u>

Estimated Balance in the Reserve - December 31, 2027 **(534,916)**



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ADMIN & TECHNOLOGY

Technology Ten Year Capital Plan (2024 - 2033)

Item	2024	2025	2026	2027	2028	Five Year Total	2029	2030	2031	2032	2033	Ten Year Total
Office Equipment	90,650	82,950	165,650	89,900	137,900	567,050	129,150	26,650	58,650	53,150	98,150	932,800
Computer Equipment	303,700	239,500	184,900	93,800	179,500	1,001,400	253,850	210,700	268,200	78,900	101,900	1,914,950
Computer Software	188,125	124,970	154,970	166,970	170,370	805,405	121,470	192,070	155,070	130,470	182,070	1,586,555
Edata & Records Management	-	-	-	200,000	-	200,000	-	-	-	-	75,000	275,000
Website	37,000	-	-	-	-	37,000	-	-	-	-	-	37,000
TOTAL	619,475	447,420	505,520	550,670	487,770	2,610,855	504,470	429,420	481,920	262,520	457,120	4,746,305



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

ROADS & BRIDGES

Program Summary:

- The County is responsible for 50 bridges, 18 major culvert structures and 458 kms of urban, semi-urban and rural roads.
- A detailed capital plan has been developed based upon an analysis of roads & bridges needs studies, field reviews and consultation with the local municipalities, which maintain the roads.
- Council has traditionally increased the Roads & Bridges capital budget by 2% of the previous year's overall levy in order to move closer to meeting the long term capital requirements to maintain the County Roads & Bridges system.
- The County receives funding from the Canadian Community Building Fund (gas tax) and the provincial formula-based Ontario Community Infrastructure Fund (OCIF).

2023 Accomplishments:

- Completed approximately 8.5 kms of hot mix paving on County Road 29 in Addington Highlands and on County Road 28 in Loyalist.
- 19.0 kms of surface treated roads were completed in 2023. This includes sections of CR11, CR12, and CR30.
- The reconstruction of County Road 1 & 4 in the Village of Camden East was completed. Along with new granular and asphalt, works included new sidewalk, curbs, and the replacement of the storm sewers.

2024 Highlights:

- 13.0 kms of hot mix paving is budgeted to be completed on County Road 41 in Greater Napanee and on County Road 7 in Loyalist.
- 20.9 kms of surface treated roads are expected to be completed in 2023. This includes sections of CR11, CR12, CR14 and CR17.
- In partnership with Loyalist and a developer, the urban rehabilitation of CR2 through the Town of Odessa has been budgeted for 2024. Along with new granular and asphalt, works will include new sidewalk, curbs, storm sewers, and a multi-use pathway. Works also include intersection and entrance improvements at the intersection of Potter Drive and the Ernestown Secondary School.
- The asphalt preservation program is budgeted to include Micro Surfacing and Asphalt Rejuvenation. Micro Surfacing and Rejuvenation extends the life of the existing roads by improving surface distresses thus keeping the road condition at a higher level throughout its lifespan.
- An update to the Transportation Master Plan is included in the budget. The Master Plan Report documents the proposed recommendations to the County's transportation system, as well as recommendations regarding policies and further studies.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(2,716,602)	(2,716,600)	(2,523,200)	193,400	-7.1%
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	(1,329,857)	(2,466,800)	(4,260,600)	(1,793,800)	72.7%
Total Revenue	(4,046,459)	(5,183,400)	(6,783,800)	(1,600,400)	30.9%
Expenses					
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Long Term Debt Payments	-	-	-	-	-
Capital Expenditures	15,536,951	16,677,600	19,126,800	2,449,200	14.7%
Total Expenses	15,536,951	16,677,600	19,126,800	2,449,200	14.7%
County Levy	11,490,492	11,494,200	12,343,000	848,800	7.4%

Estimated Balance in the Reserve - December 31, 2023 **6,800,164**

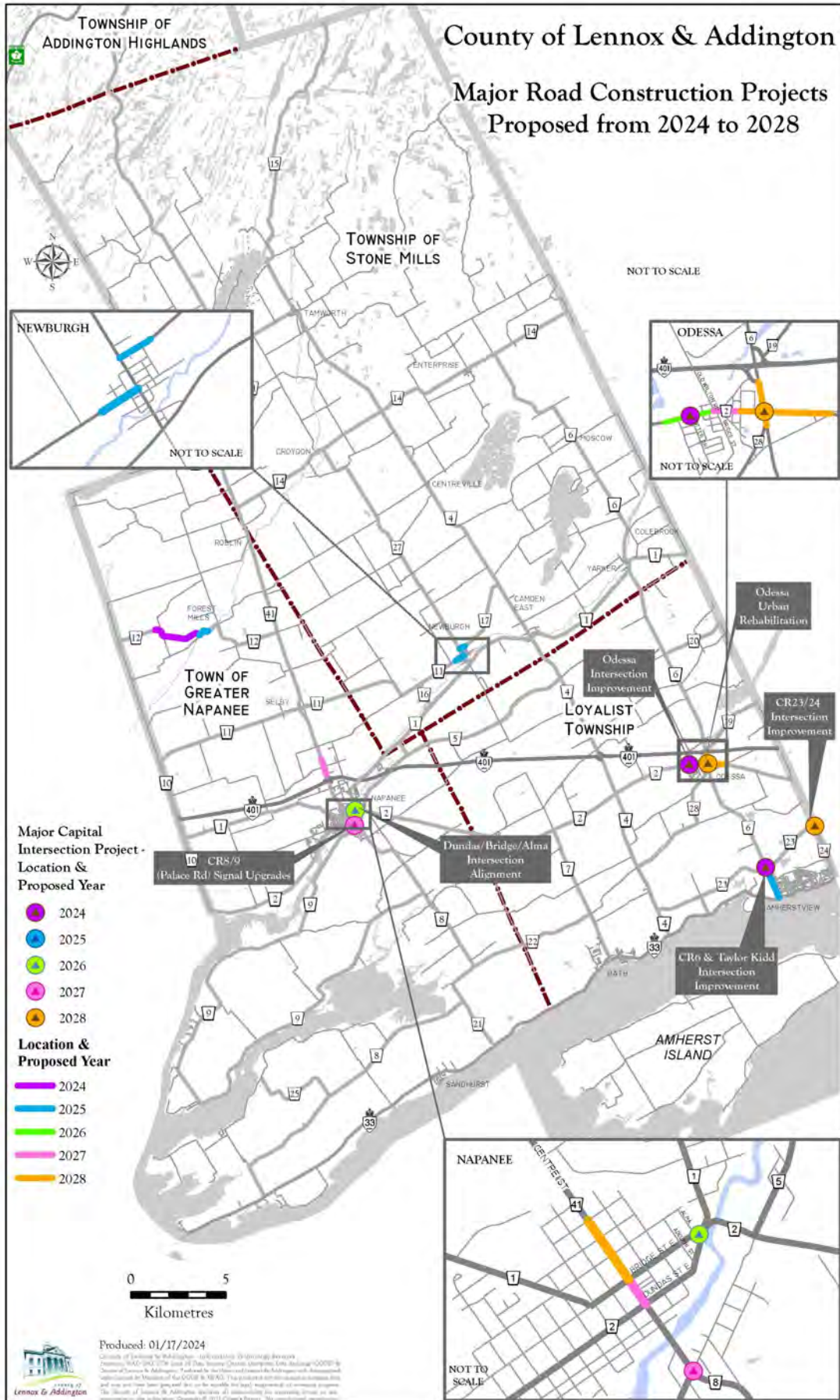
5 Year County Levy (current levy increased by 2% of overall levy per year)	67,656,000
Gas Tax Grant (based on Gas Tax Agreement)	7,458,000
OCIF Grant (based on OCIF Agreement)	5,513,000
5 Year Expenditure Summary	<u>(96,239,000)</u>

Estimated Balance in the Reserve - December 31, 2028 **(8,811,836)**



County of Lennox & Addington

Major Road Construction Projects Proposed from 2024 to 2028



Major Capital Intersection Project - Location & Proposed Year

- 2024
- 2025
- 2026
- 2027
- 2028

Location & Proposed Year

- 2024
- 2025
- 2026
- 2027
- 2028



Produced: 01/17/2024

County of Lennox & Addington - Informational Only
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COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

ROADS & BRIDGES

COUNTY ROADS - 10 YEAR ROAD AND SPECIAL PROJECTS CONSTRUCTION PLAN

NEED TIMING AS OF 2023 County Road Condition Survey

Road	Section No.	Length (km)	Project Need Timing	LOCATION	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Future
N/A	N/A	N/A	N/A	annual guiderail program	100	100	100	100	100	100	100	100	100	100	
N/A	N/A	N/A	N/A	annual crack sealing program	100	100	100	100	100	100	100	100	100	100	
N/A	N/A	N/A	N/A	annual asphalt rejuvenation program	300	300	300	300	300	300	300	300	300	300	
N/A	N/A	N/A	N/A	annual shouldering & roadside program	200	200	200	150	150	150	150	150	150	150	
N/A	N/A	N/A	N/A	annual ditching & drainage program	100	100	100	100	100	100	100	100	100	100	
N/A	N/A	N/A	N/A	annual culvert program	800	800	500	500	500	500	500	500	500	500	
N/A	N/A	N/A	N/A	annual signage program	50	50	50	50	50	50	50	50	50	50	
N/A	N/A	N/A	N/A	Asset Management Programs	160	120	160	120	160	120	160	120	160	120	
N/A	N/A	N/A	N/A	Miscellaneous land purchases	25	25	25	25	25	25	25	25	25	25	
N/A	N/A	N/A	N/A	Miscellaneous Durable Markings	45	15	15	15	15	15	15	15	15	15	
N/A	N/A	N/A	N/A	Vehicles, Trailers, Equipment	100	5	5	5	5	80	5	5	5	5	
N/A	N/A	N/A	N/A	annual new/upgrades program: streetlight/beacon/signal program	150	150	100	50	50	50	50	50	50	50	
11/17	110000, 170000	1.0	NOW	Newburgh Urban Rehabilitation, includes storm sewers, curb & gutter, sidewalk, SM	100 * Design	2500 Recon									
12	1204510, 1204920	0.6	NOW	Re-profile/Re-alignment, add curb and gutter, replace guiderail, asphalt instead of surface treatment	50 *	1200 *									
6	060000	1.7	NOW	Rural/Urban Rehabilitation, 1.5m paved shoulders, intersection improvements	75 *	4500 *									
12	1205120	2.1	NOW	Buttermilk Falls Rd to Glenn Elm Rd, DST recon.GN	225										
1/2	1092	N/A	1-5	Bridge/Dundas/Alma St. int. re-align, GN	50 * Des/EA	1000 * Prop/Des	3500 * Recon								



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

COUNTY ROADS - 10 YEAR ROAD AND SPECIAL PROJECTS CONSTRUCTION PLAN

NEED TIMING AS OF 2023 County Road Condition Survey

Road	Section No.	Length (km)	Project Need Timing	LOCATION	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Future
6/23	N/A	2.8	1-5	CR23 Roundabout, Overpass, LOY	4200										
2	N/A	0.6	1-5	Odessa West subdivision related CR 2 and intersection improvements (Creighton Drive to West Street), LOY	1600 * Potter int.stm.										
41	4100000, 4100170	0.6	1-5	Urban rehab, CR2 to Isabella St. - Graham Street Intersection Improvements, GN	50 * Design	50 * Design		1000 * Recon	1400 * Recon						
2/6	0228430, 0228780, 0229790, 0608250, 0608060	N/A	1-5	widen, urban rehab in Odessa, LOY	50 * Des	100 * Des/Prop	2500 * Recon	2500 * Recon	2500 * Recon						
2	0210360	0.7	6-10	Urban rehab (Napanee River Bridge to Oke Rd.), new intersection and storm sewer, GN						50 Des	200 Des/Prop	3500 * Recon			
29	2904440	1.0	6-10	Flinton Urban Rehabilitation, includes storm sewers, curb & gutter, AH							2000 * Recon				
24	0240000, 0240150	1.5	1-5	urban rehabilitation, includes storm sewers, curb & gutter, LOY	50 Design			100 ** Des/Prop	100 ** Des/Prop	3000 ** Recon					
41	4102230, 4102030	0.8	1-5	Community Rd to 0.4km north of Drive-In Rd. - installation of turn lanes				600							
8	N/A	N/A	6-10	CR8/CR9 (Palace Rd) Signal Upgrades				400							
23	23099	3.5	6-10	CR 4 to CR 7, LOY (new construction)	100 Des/EA Update	50 * Des/EA Update	50 * Des/Prop	400 * Des/Prop	300 * Des/Prop			5000 * Recon	5000 * Recon		
2	0208010, 0206470, 0205980, 0204690	3.7	NOW	Urban Rehabilitation, Hessford St. to Civic 8606, GN		150 * Design	50 * Design	50 * Design		5000 * Recon	5000 * Recon				
23/24	N/A	1.4	1-5	intersection upgrades, CR24 rural rehabilitation southerly to Hydro station LOY	50 Design				1800 ** Recon						
N/A	N/A	4.5	>10	new Centre St. by-pass/Alkenbrack St. extension., GN	40 EA/Study									5000 * Recon	5000 * Recon
TOTAL					8,770	11,515	7,755	6,565	7,655	9,640	8,755	10,015	6,555	6,515	5,000

* timing/scope of work subject to further review

** 50% of cost sharing for boundary road



County of Lennox & Addington Bridge and Major Structure Projects Proposed from 2024 to 2028



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Produced: 01/15/2024



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

COUNTY BRIDGES - LONG RANGE CAPITAL CONSTRUCTION PLAN Needs Timings As of 2022 BNS

#	Structure Name	Timing	Type of Work	1-5 year needs					6-10 year needs					Future
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
	Sealing and Repairs	now	Sealing and minor repairs	30	30	30	30	30	30	30	30	30	30	
101	Wiggins, GN													
102	CNR Overpass, GN	6-10	deck/str. repairs				200							
103	CNR Underpass, GN	6-10	rehab peir, heritage status											
104	Minks, GN													
106	Napanee R. Culv., GN	1-5	culvert				90							
107	Napanee R. Culv., SM													
201	Deseronto culv., GN													
202	Napanee River, GN	1-5	concrete repairs			25 *	275							
203	Little Creek Culv., GN													
204	Spring Crk. Culv., GN	6-10	repairs											
205	Morven, LOY	1-5	deck/rail repairs											
206	Millhaven Crk, LOY													
401	Drew s, LOY													
402	Camden East, SM	1-5	w ingw all, deck, girders,	50 *						2000 *				
403	Centreville, SM	6-10	soffit repairs				75							
404	Tamworth, SM													
405	Millhaven Crk, LOY	1-5	deck, substr., girder repairs		110									
406	CNR Overpass, LOY	6-10	str. steel coating											
407	Ernestown, LOY	6-10	Wearing Surface											
602	Odessa, LOY	1-5	abutment repairs	300 *										
603	Wilton Crk, LOY													
604	Yarker, SM	6-10	minor str. repairs											
606	Outlet, SM	1-5	w earing surface				35							
801	Centre St., GN	6-10	curb rehab											
802	Little Creek, GN													
803	Big Creek, GN	1-5	abutment w alls											
804	Youngs, GN													
805	major culvert, GN	1-5	replace		650 *									
901	Cuthill, GN	1-5	minor abutment repairs				30							
1001	Sucker Creek, GN	1-5	deck/structure rehab.		25 **		300 **							
1002	Culv. btw n. CR1/401, GN	6-10	replace								650 *			
1101	Neely's, SM	6-10	replace									1100 *		
1102	Rickley, GN													



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

COUNTY BRIDGES - LONG RANGE CAPITAL CONSTRUCTION PLAN Needs Timings As of 2022 BNS

#	Structure Name	Timing	Type of Work	1-5 year needs					6-10 year needs					Future
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	
1201	Forest Mills, GN													
1202	box culvert, GN	1-5	GR end upgrade, soffit repair											
1401	Carman Crk, SM													
1402	Croyden Bridge, SM													
1403	Enterprise Cvt., SM	6-10	replace				650 *							
1404	Croyden Box Cvt, SM													
1501	Salmon River, SM													
1502	Puzzle Lake, SM													
1503	Gull Crk., SM													
1601	Strathcona, SM	now	w earing surface				30							
1702	Alkenbrack, SM													
2001	Fisk Br., LOY	6-10	replace									1200 *		
2201	CNR overpass, LOY	1-5	expansion joints		200									
2301	CNR Overpass, LOY													
2302	Millhaven Creek													
2304	double Cvt., LOY													
2701	CPR Subw ay, SM (1)	1-5	w ingw all, abutment repairs											2500 1*
2702	Black Crk., SM													
2703	New burgh Br., SM													
2801	Millhaven Crk, LOY													
3001	CR30, AH	6-10	replace											
3002	box culvert, AH	6-10							900 *					
3003	box culvert, AH													
4101	Melon Creek, SM	6-10	girders, bearings, abutments		110									
4102	Clare River, SM	6-10	w earing surface, guiderail, expansion joints								60			
4103	Beaver Lake Cvt., SM													
4104	Salmon River, GN	1-5	inspect, conc/rail repairs											
4105	Mud Crk., GN	1-5	soffit repairs		100									
4106	Sucker Crk. Culv., GN													
4107	Sucker Crk. Br. GN													
4108	Thompsons Br. GN													
4109	Centre St./CNR, GN (2)													
9901	Colebrook Br. SM													
9903	Kingsford, GN													
TOTAL				380	1225	55	1715	30	930	2030	740	2330	30	2500

¹ County cost at 85%, C.P.R. cost at 15%

² County cost at 15%, C.P.R. cost at 85%

*scope of work/timing subject to further review

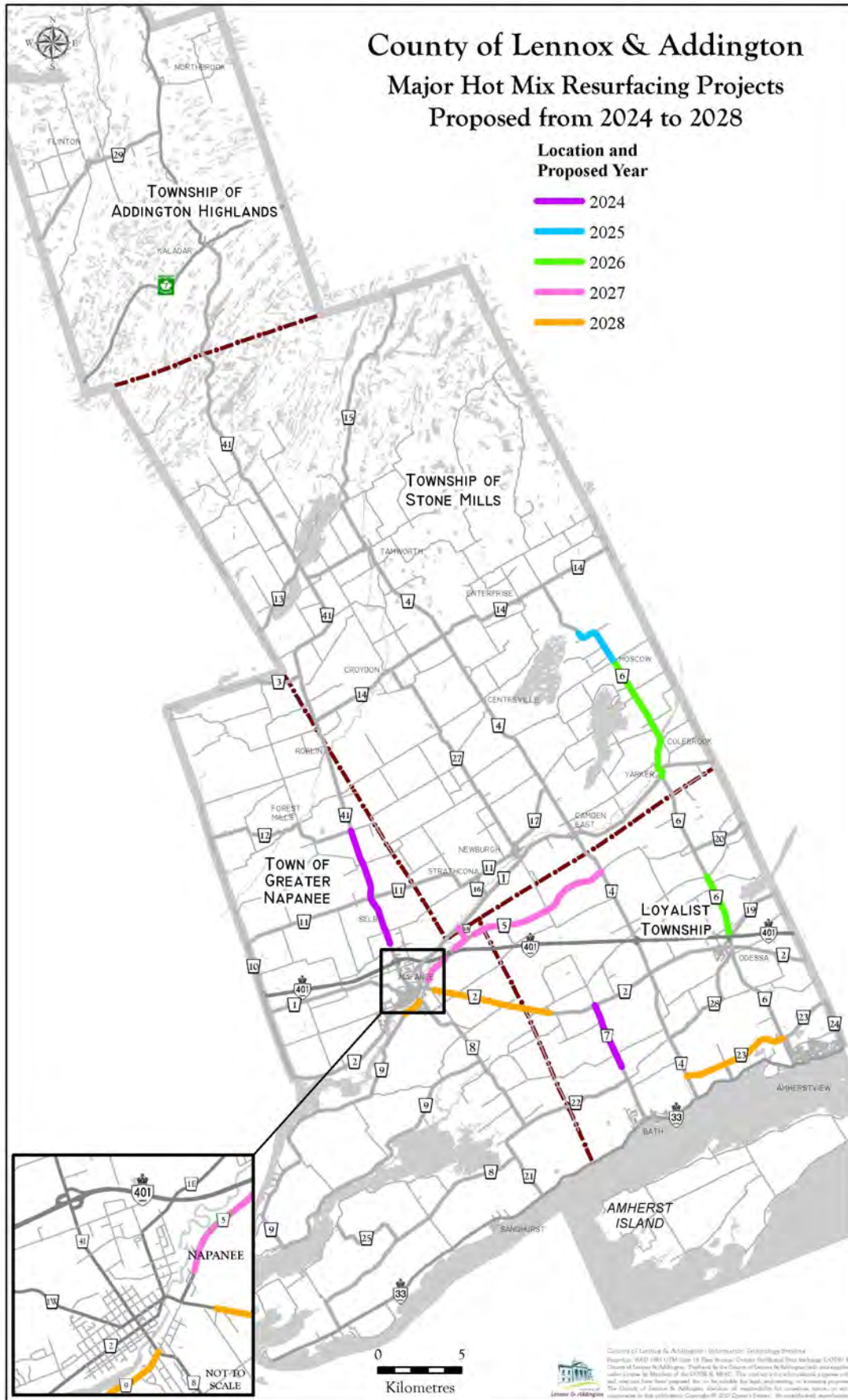
**boundary road bridge at 50%



County of Lennox & Addington Major Hot Mix Resurfacing Projects Proposed from 2024 to 2028

Location and Proposed Year

- 2024
- 2025
- 2026
- 2027
- 2028



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COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

2024- 2034 COUNTY ROAD HOT MIX PAVING PROGRAM

(costs include construction and engineering/design/contract administration)

2024 PROGRAM

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
7	0702630	51	CR22 to CR2, LOY	NOW	1510	1.6	4.9	2,328	resurface, mill, sami, single lift
41	4102830	55	0.4km north of Drive In Road to CR 11, GN	NOW	8750	5.4	3.0	1,875	resurface, mill, sami, double lift, 1.5m paved shoulders
41	4105800	52	CR 11 to CR 12, GN	NOW	6000	2.5	4.3	2,688	resurface, mill, sami, double lift, 1.5m paved shoulders
N/A	N/A	N/A		N/A	N/A	N/A	N/A	150	miscellaneous asphalt spot improvements
N/A	N/A	N/A		N/A	N/A	N/A	N/A	250	miscellaneous/advance cross culverts
N/A	N/A	N/A		N/A	N/A	N/A	N/A	50	future program design
Scope of work and timing subject to further review						TOTAL	12.2	7,340.0	

2025 PROGRAM

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
6	0626950	57	N limit of Moscow to 0.2km N of Civic 4876, SM	1-5	1037	17	3.1	2,325	rehabilitation, 1.2m wide paved shoulders
6	0626610	54	South Limit of Moscow to North Limit of Moscow (urban)	1-5	750	5	0.4	920	urban rehabilitation
N/A	N/A	N/A		N/A	N/A	N/A	N/A	150	miscellaneous asphalt spot improvements
N/A	N/A	N/A		N/A	N/A	N/A	N/A	250	miscellaneous/advance cross culverts
N/A	N/A	N/A		N/A	N/A	N/A	N/A	50	future program design
Scope of work and timing subject to further review						TOTAL	3.5	3,695.0	



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

2024- 2034 COUNTY ROAD HOT MIX PAVING PROGRAM

(costs include construction and engineering/design/contract administration)

2026 PROGRAM

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
6	0621960	51	North Limit of Colebrook (urban) to south limit of Moscow (urban), SM	NOW	950	5	4.7	3,525	rehabilitation, 1.2m w ide paved shoulders
6	0621080	65	S Limit of Colebrook to N Limit of Colebrook (urban), SM	1-5	1700	2.1	0.9	2,070	urban rehabilitation
6	0620050	53	N limit Yarker to S limit Colebrook, SM	NOW	1400	1.9	1.0	773	rehabilitation, 1.5m w ide paved shoulders
6	0619390	68	CR1 (North) to north limit of Yarker	1-5	2000	1.9	0.8	380	resurface, mill, sami, single lift
1	0130407	65	CR6 (south) to CR1 (north), SM	1-5	2700	10	0.46	219	resurface, mill, sami, single lift
6	0609100	62	Hw y401 N Ramp to Simmons Rd., LOY	1-5	5000	2.5	3.6	1,710	resurface, mill, sami, single lift
N/A	N/A				N/A	N/A	N/A	150	miscellaneous asphalt spot improvements
N/A	N/A				N/A	N/A	N/A	250	miscellaneous/advance cross culverts
N/A	N/A				N/A	N/A	N/A	50	future program design
Scope of work and timing subject to further review						TOTAL	11.0	9,126.0	

2027 PROGRAM

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
5	0500540, 0501750	71	end of urban section to 0.7km S of 401EB ramp, GN	6-10	3000	10	1.7	808	resurface, mill, sami, single lift
5	0503060	56	300m N of 401 WB ramp to CR18, GN	1-5	1400	2.4	0.8	380	resurface, mill, sami, single lift, 1.2m paved shoulders
5	0504520, 0504810, 0505160	60	50m east of Civic 1256 (end of HCB) to Newburgh Rd., GN	NOW	1400	2.4	4.7	3,510	rehabilitation of exist.ST, 1.2m w ide paved shoulders
5	0509210	61	New burgh Rd. to CR4, LOY	1-5	1400	3.7	4.2	3,113	rehabilitation of exist.ST, 1.2m w ide paved shoulders
18	18000	60	CR 5 to CR1, GN, SM	1-5	1300	4.1	0.8	380	resurface, mill, sami, single lift, 1.2m paved shoulders
N/A	N/A							150	miscellaneous asphalt spot improvements
N/A	N/A							250	miscellaneous/advance cross culverts
N/A	N/A							50	future program design
Scope of work and timing subject to further review						TOTAL	12.1	8,640.0	



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

ROADS & BRIDGES

2024- 2034 COUNTY ROAD HOT MIX PAVING PROGRAM

(costs include construction and engineering/design/contract administration)

2028 PROGRAM

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
2	0210930, 0216420	63	Oke Rd. to Morven Bridge, GN	1-5	6000	1.9	7.0	4,550	resurface, mill, sami, double lift, 1.5m paved shoulders
23	230744, 230460	66	CR4 to CR6, LOY	1-5	3800	10	6.5	3,088	resurface, mill, sami, single lift
9	0900000, 0900310	64	CR8 to 1.2km west, GN	1-5	3500	12	1.2	1,200	urban rehabilitation, minor storm
N/A	N/A							150	miscellaneous asphalt spot improvements
N/A	N/A							250	miscellaneous/advance cross culverts
N/A	N/A							50	future program design
Scope of work and timing subject to further review						TOTAL	14.7	9,287.5	



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

2024- 2034 COUNTY ROAD HOT MIX PAVING PROGRAM

(costs include construction and engineering/design/contract administration)

6-10 YEAR PROGRAMS

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks	
8	0824460, 0822130	64	South Shore Rd W to CR25, GN	1-5	550	2.6	5.8	4,320	rehabilitation, 1.2m wide paved shoulders	
8	0817910	67	CR25 to Shouth Shore Rd E, GN	1-5	650	3.8	4.2	3,165	rehabilitation, 1.2m wide paved shoulders	
8	0813220	51	South Shore Rd E int. to CR21, GN	NOW	1300	3.3	4.7	3,525	rehabilitation, 1.2m wide paved shoulders	
1	0106630	40	Wiggins Bridge to Napanee W limits, GN	NOW	2600	4.6	1.4	1,050	rehabilitation, 1.5m wide paved shoulders	
1	0110760	68	Industrial Blvd to Hw y 401 Bridge, GN	1-5	3800	10	0.7	1,610	urban rehabilitaiton	
1	0109610	75	Alma Ave. to Industrial Blvd., GN	6-10	5000	10	1.2	575	rehabilitation, mill, sami, single lift	
4	0439680, 0439940	70	Ball Park Dr. to CR41, SM	6-10	1790	5	3.7	1,850	resurface, mill, sami, single lift with 1.5m paved shoulders	
4	0422650	64	1.8km north of CR17 to McGill St., SM	1-5	2800	1.6	4.2	1,995	resurface, mill, sami, single lift	
4	0426850, 0427290	70	McGill St. to north Limit of Centreville, SM	6-10	1500	2.5	0.8	380	resurface, mill, sami, single lift	
10	100000	25	CR 11 to Beechw ood Rd, GN	NOW	670	7	1.9	2,280	reconstruction, 1.2m wide paved shoulders (50% bndry)	
10	100193	53	Beechw ood Rd. to Hw y 401 N Ramps	NOW	1027	15	1.1	523	rehabilitation, 1.2m wide paved shoulders (50% bndry)	
12	1203950	65	Pnegrove Rd to Partridge Ln., GN	1-5	275	10	0.6	285	resurface, mill, sami, single lift	
23	230744, 230460	66	CR4 to CR6, LOY	1-5	3800	10	6.5	3,088	resurface, mill, sami, single lift	
26	260000	69	Hw y.33 to CR23, LOY	6-10	1100	14	1.1	523	resurface, mill, sami, single lift	
41	4142830, 4148820	64	Hw y #7 to SMAH Boundary, AH	1-5	1500	14	7.0	3,500	resurface, mill, sami, single lift	
41	4129310, 4128100	66	Flanagan's Road to CR13, SM	6-10	2000	15	6.7	3,350	resurface, mill, sami, single lift	
41	4122830, 4119830	59	CR3 to Green Rd., SM	1-5	2500	17	6.9	5,175	rehabilitation, 1.5m wide paved shoulders	
41	4116960, 4116490, 4115360	61	CR3 to Homestead Rd., SM	1-5	3600	17	4.5	3,353	rehabilitation, 1.5m wide paved shoulders	
41	4110050, 4114620	63	Homestead Rd. to CR12, GN	6-10	4000	17	5.4	4,500	urban/rural rehabilitation, 1.5m wide paved shoulders	
Scope of work and timing subject to further review							TOTAL	68.3	45,045.0	9,009.00

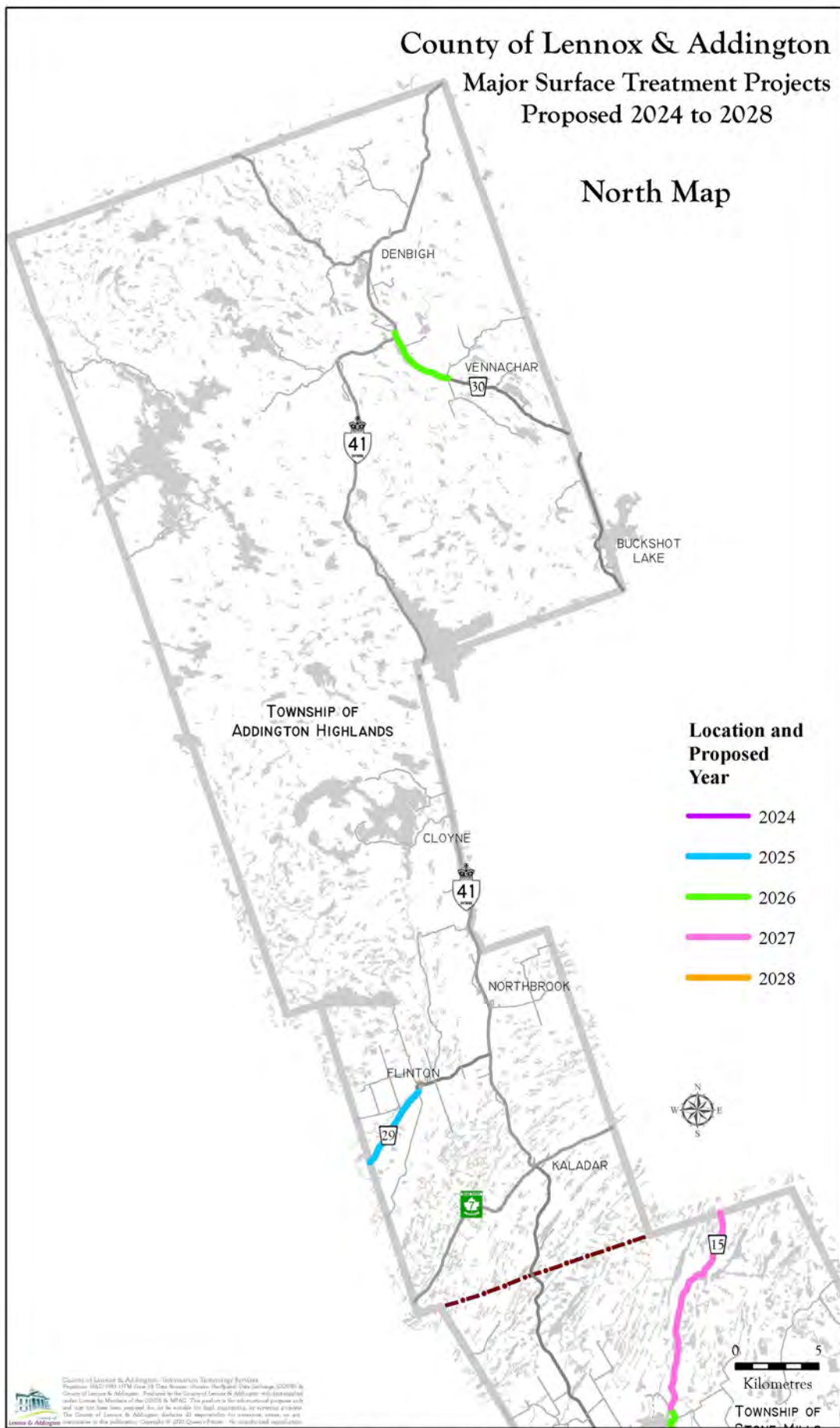
Pulverize 200mm with 100mm granA and two lifts of asphalt use \$750k per kilometre
Mill or Pad with sami and single lift use \$500



County of Lennox & Addington

Major Surface Treatment Projects Proposed 2024 to 2028

North Map



County of Lennox & Addington - Information Technology Services
Proposed: 06/27/2024 17:34 (see #1 The Access - Finance - Budget - Data Services (2024))
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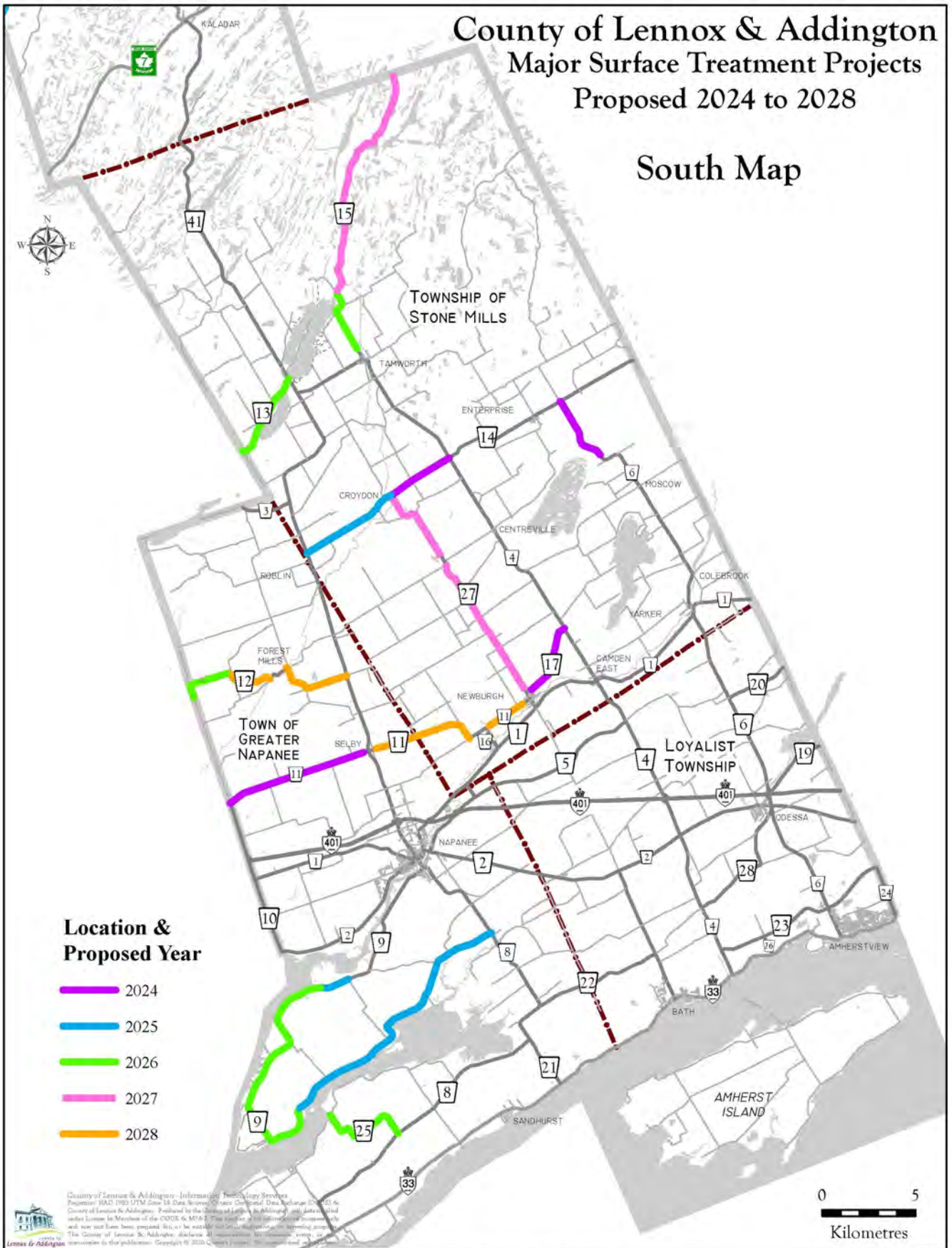
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Produced: 01/03/2024



County of Lennox & Addington Major Surface Treatment Projects Proposed 2024 to 2028

South Map



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

ROADS & BRIDGES

2024- 2028 COUNTY ROAD SURFACE TREATMENT PROGRAM

(costs include construction and engineering/design/contract administration)

Cty. Rd. No.	Limits	Section No.	Condition Rating	Treatment	Length (km)	2024	2025	2026	2027	2028
5	Shorey Road to New burgh Road	0505160	42	Hot Mix 2027	4.04					
5	New burgh Road to CR4	0509210	61	Hot Mix 2027	4.15					
6	3.0km north of the north limit of Moscow to CR14	0630040	41	Re-profile	3.78	491.4				
8	Cty. Rd. No. 25 w esterly for 2.5 km	0822130	66	Hot Mix 2027	2.32					
9	Fitchett Rd. to Civic 1832 (RR)	0907760	60	Re-profile	1.60		208.0			
9	Civic 1832 to Abrams Road (RR)	0909360	81	P2	4.46			267.6		
9	Abrams Rd. to Huff's Lane (RR)	0913820	75	P2	3.05			183.0		
9	Huff's Lane to Bayview Drive (RR)	0916870	80	P2	3.370			235.9		
9	Bayview Drive to Civic 4599 (NSR)	0920250	80	P2	2.90			203.0		
9	Civic 4599 to Abrams Road (NSR)	0923150	74	P2	2.23		156.1			
9	Abrams Road to Fitchett Road (NSR)	0925390	76	P2	3.91		273.7			
9	Fitchett Road to Cuthill Lane (NSR)	0929310	79	P2	3.75		262.5			
*9	Cuthill Lane to Little Creek Road (NSR)	0933060	75	P2	2.66		186.2			
9	Little Creek Road to CR9 (NSR)	0935720	78	P2	2.51		175.7			
11	0.5km w est of CR27 to CR16	1100460	86	Re-profile	2.14					321.0
11	Goodyear Rd. to Joyce Rd.	1103890	100	P2	0.84					58.8
11	Joyce Rd. to Brady Rd.	1104730	100	P2	2.48					173.6
11	Brady Rd. to east limit of Selby	1107210	99	P2	2.23					156.1
11	Civic 2337 to McKnights Road	1110090	61	Re-profile	4.72	613.6				
11	McKnight Road to CR10	1114880	78	P1	2.96	177.6				
12	Cty. Rd. No. 41 to 20msouth of Civic 721 (60km/hr Speed Change)	1200000	93	P2	3.60					252.0
12	20msouth of Civic 721 (60km/hr Speed Change) to Pinegrove Road	1203600	75	P2	0.35					24.5
12	Partridge Lane to 0.2km East of Buttermilk Falls Road	1204510	72	Capital 2024	0.40					
12	0.2km East of Buttermilk Falls Rd. to Buttermilk Falls Road	1204920	88	Capital 2024	0.20					
12	Buttermilk Falls Road to 230m West of Glennelm Rd. (80km/hr Speed Change)	1205120	30	P2	2.63					184.1
12	Glennelm Rd. to Addington/Hastings Bdry.	1207750	93	P2	2.05			143.5		
12	Enright Rd. northerly for 0.7 km	1209910	92	P2	0.70			49.0		
13	Cty. Rd. No. 41 w esterly to the Cty. Bdry.	1300000	87	P2	4.80			288.0		



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

2024- 2028 COUNTY ROAD SURFACE TREATMENT PROGRAM

(costs include construction and engineering/design/contract administration)

Cty. Rd. No.	Limits	Section No.	Condition Rating	Treatment	Length (km)	2024	2025	2026	2027	2028
14	Cty. Rd. No. 4 to Murphy Road	1411520	54	Re-profile	2.34	304.2				
14	Murphy Road to Cty. Rd. No. 27	1413870	65	Re-profile	1.36	176.8				
14	Cty. Rd. No. 27 to 0.5km West of Teskey Road	1415230	61	Re-profile	1.55		201.5			
14	0.5km West of Teskey Rd. to McCutcheon Road	1416780	67	Re-profile	2.62		340.6			
14	McCutcheon Rd. to Cty. Rd. No. 41	1419410	68	Re-profile	1.38		179.4			
15	Jones Street to Cedarstone Road	1500620	83	P1	2.17			130.2		
15	Cedarstone Road to Woodcock's Mills Rd.	1502800	70	P1	1.28			76.8		
15	Woodcock's Mills Rd. to Civic 1438	1504080	94	P1	3.40				204.0	
15	Civic 1438 to Civic 1991	1507480	81	P1	2.77				166.2	
15	Civic 1991 to Civic 2769 (Puzzle Lake Road)	1510260	89	P1	3.88				232.8	
15	Civic 2769 (Puzzle Lake Road) to the Frontenac Cty. Bdry.	1514140	92	P1	3.02				181.2	
17	East Street to easterly to civic 314	1700300	87	P2	1.35	94.5				
17	Civic 314 to CR4	1701650	86	P2	2.60	182.0				
25	Cty. Rd. No. 8 to South Shore Rd., GN	2500000, 2502820	79	P1	5.24			314.4		
27	Aylsworth Park Dr. to Hunt Road	2701110	93	P2	4.57				319.9	
27	Hunt Road to 50m South of Centreville Rd. (end of HCB)	2706310	95	P2	3.54				247.8	
27	250m North of Centreville Road (end of HCB) to Barrett Road	2709460	91	P2	1.71				119.7	
27	Barrett Road to Tesky Road	2711290	92	P2	1.55				108.5	
27	Tesky Road to Civic 2998	2712900	90	P2	0.28				19.6	



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

2024- 2028 COUNTY ROAD MICRO SURFACING PROGRAM (costs include construction and contract administration)

2024 PROGRAM

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
1	100000, 102420	69	CR10 to Wiggins Bridge	1-5	4800	2	6.6	597	Microsurfacing with Crack Seal
Scope of work and timing subject to further review						TOTAL	6.6	596.7	

2025

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
2	224580	74	CR4 to West Limit of Odessa, LOY	6-10	5000	3	3.9	351	Microsurfacing with Crack Seal
3	0300000	74	CR41 to Hastings County Boundary	6-10	800	3	2.72	245	Microsurfacing with Crack Seal
Scope of work and timing subject to further review						TOTAL	3.9	595.8	

2026

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
41	4138820, 4134790	75	SMAH Boundary to Flanagan's Rd., SM	6-10	1750	5	8.0	724	Microsurfacing with Crack Seal
Scope of work and timing subject to further review						TOTAL	8.0	724	

2027

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
19	1900000	80	Hwy 401 north ramp to Kingston Bndry., LOY	6-10	1400	20	3.7	333	Microsurfacing with Crack Seal
20	200000	80	CR6 to Kingston Bndry., LOY	6-10	1800	10	3.0	270	Microsurfacing with Crack Seal
Scope of work and timing subject to further review						TOTAL	6.7	603.0	

2028

County Road	Section #	Rating	Location	Time	AADT	% Trucks	Length (km)	Cost (\$1000)	Improvement/Remarks
9	0901160, 0902222	81	0.85 west of Southcrest Dr. to Fitchett Rd.	6-10	2750	2	6.6	593	Microsurfacing with Crack Seal
Scope of work and timing subject to further review						TOTAL	6.6	593.1	



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS ROADS & BRIDGES

PROPOSED 10 YEAR CAPITAL CONSTRUCTION BUDGETS

Year	PROGRAM BUDGET (\$000)					PROGRAM BUDGET TOTALS (\$000)					
	Road	Bridge	Hot Mix Paving	Surface Treatment	Micro Overlay	Program Total	CCBF	From Reserves	OCIF Formula Revenue	Other Funding	Property Tax Levy
2024	8,770.0	380.0	7,340.0	2,040.1	596.7	19,126.8	1,420.5	4,430.4	1,102.7		12,173.2
2025	11,515.0	1,225.0	3,695.0	2,281.9	595.8	19,312.7	1,479.7	3,878.1	1,102.7		12,852.2
2026	7,755.0	55.0	9,126.0	2,205.0	723.6	19,864.6	1,479.7	3,751.0	1,102.7		13,531.2
2027	6,565.0	1,715.0	8,640.0	1,676.0	603.0	19,199.0	1,538.9	2,347.2	1,102.7		14,210.2
2028	7,655.0	30.0	9,287.5	1,170.1	593.1	18,735.7	1,538.9	1,204.9	1,102.7		14,889.2
5 YEAR TOTAL	42,260	3,405	38,089	9,373	3,112	96,239	7,458	15,612	5,513	0	67,656
2029	9,640.0	930.0	9,009.0	1,874.6	622.4	22,076.1	1,538.9	3,866.3	1,102.7		15,568.2
2030	8,755.0	2,030.0	9,009.0	1,874.6	622.4	22,291.1	1,538.9	3,402.3	1,102.7		16,247.2
2031	10,015.0	740.0	9,009.0	1,874.6	622.4	22,261.1	1,538.9	2,693.3	1,102.7		16,926.2
2032	6,555.0	2,330.0	9,009.0	1,874.6	622.4	20,391.1	1,538.9	144.3	1,102.7		17,605.2
2033	6,515.0	30.0	9,009.0	1,874.6	622.4	18,051.1	1,538.9	(2,874.7)	1,102.7		18,284.2
10 YEAR TOTAL	83,740	9,465	83,134	18,746	6,224	201,309	15,152	22,843	11,027	-	152,287
	5 year average:					19,248					
	10 year average:					20,131					

2024 - 2028 revenue: \$7,458,000 (CCDF (Gas Tax), committed 2024-2028)
 \$6,800,164 Estimated in Reserves as of Dec. 31, 2023
 \$5,513,000 (OCIF formula allocation, committed 2024-2028)



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

PROPERTY SERVICES

Program Summary:

- A ten year capital plan has been prepared for the following County-owned properties:
 - County Courthouse
 - Museum & Archives
 - Cartwright Building/former Registry office
 - Memorial Building
 - Allan MacPherson House
 - Napanee/Northbrook/Stone Mills/Denbigh ambulance bases
 - Napanee/Amherstview social services offices
 - Amherstview LARC Child Care Center
 - Yarker Library / LARC Child Care Center
- A Building Condition Assessment was completed for all County properties in 2021.

2023 Accomplishments:

- Replacement of the Napanee Ambulance Base roof was successfully completed. The project included the removal of existing asphalt shingles and installation of the new metal roof system.
- The Elevator Modernization project was successfully completed at the County Court House and the County Memorial Building. The modernization project consisted of replacing and updating the control system, pumps, motors, and other wear parts that are key to maintaining the safe operation of the each elevator.
- Replacement of the main entrance glass door for the Amherstview PELASS Office was completed in 2023.
- We received the County first all-electric vehicle. The EUV has been used for administration purposes such as site meeting and inspections.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

PROPERTY SERVICES

2024 Highlights:

- Replacement of the Museum southeast lower roof is scheduled in spring of 2024. This project will be bundled with the replacement of the Registry building lower roof.
- The HVAC unit servicing the PELASS Amherstview office has reached its end of serviceable life and is scheduled to be replaced.
- All of the County owned Ambulances Bases will receive electrical upgrades to the shore line systems used to maintain power to the EMS vehicles while parked. The upgrade is required due to increased energy requirements for the newer EMS vehicles.
- The security camera system at the Court House is scheduled for replacement and upgrade. The replacement of the recording device (DVR) will allow for integration with the existing County wide system. The addition of more cameras will increase the safety and security for the Court House campus.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS PROPERTY SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	(435,458)	(458,400)	(419,200)	39,200	-8.6%
Total Revenue	(435,458)	(458,400)	(419,200)	39,200	-8.6%
Expenses					
Materials & Supplies	79,685	95,100	66,100	(29,000)	-30.5%
Purchased Services	-	-	-	-	-
Long Term Debt Payments	-	-	-	-	-
Capital Expenditures	555,973	563,500	553,300	(10,200)	-1.8%
Total Expenses	635,658	658,600	619,400	(39,200)	-6.0%
County Levy	200,200	200,200	200,200	-	0.0%

Estimated Balance in the Reserve - December 31, 2023 **774,061**

5 Year County Levy (\$200,200 * 5 years)	1,001,000
Estimated Transfers to Reserve from operating budget (\$100,000 * 5 yrs)	500,000
5 Year Expenditure Summary	<u>(2,653,100)</u>

Estimated Balance in the Reserve - December 31, 2028 **(378,039)**



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS PROPERTY SERVICES

Property Services Ten Year Capital Plan (2024-2033)

Building	2024	2025	2026	2027	2028	Five Year Total	2029	2030	2031	2032	2033	Ten Year Total
County Court House	105,100	46,600	304,700	126,700	35,700	618,800	280,700	76,700	-	85,500	194,500	1,256,200
County Memorial Building	64,500	181,000	168,500	142,000	122,000	678,000	162,500	177,500	33,000	35,000	4,500	1,090,500
County Museum & Archives	82,000	23,000	17,000	78,000	2,000	202,000	31,000	2,000	48,500	209,100	97,700	590,300
County Storage Buildings	73,000	4,500	13,000	15,000	2,500	108,000	4,000	5,500	13,000	40,500	32,000	203,000
Napanee Social Services Office	21,000	2,000	3,000	31,500	142,000	199,500	30,000	46,500	103,000	220,000	133,100	732,100
Amherstview Social Services	49,000	21,500	19,500	21,000	32,500	143,500	-	2,000	2,000	22,000	14,700	184,200
Napanee Ambulance Base	38,200	2,000	23,300	54,000	-	117,500	12,000	10,000	32,000	20,000	7,550	199,050
Northbrook Ambulance Base	16,000	3,500	8,000	3,500	10,000	41,000	-	14,500	5,500	54,000	50,200	165,200
Denbigh Ambulance Base	5,500	8,000	4,000	10,000	50,000	77,500	-	6,000	2,000	5,000	7,900	98,400
Stone Mills Ambulance Base	13,000	4,500	8,000	5,000	-	30,500	-	10,000	2,000	8,000	7,500	58,000
Amherstview LARC	2,500	6,500	12,000	4,000	8,000	33,000	6,500	24,000	3,000	17,000	26,500	110,000
Yarker Library/LARC	12,500	-	-	4,000	60,000	76,500	14,000	11,500	15,000	130,000	123,500	370,500
Allan Macpherson House	18,500	36,400	31,000	24,000	9,900	119,800	5,500	29,500	36,900	5,500	34,300	231,500
Vehicles & Equipment	42,500	-	65,000	35,000	65,000	207,500	65,000	-	-	-	-	272,500
TOTAL	543,300	339,500	677,000	553,700	539,600	2,653,100	611,200	415,700	295,900	851,600	733,950	5,561,450



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

THE JOHN M. PARROTT CENTRE

Program Summary:

- Building is now entering its 19th year, which does require attention and planning as to capital repairs in order to most efficiently and effectively maintain the quality of the building.

2023 Accomplishments:

Human resource issues for external contractors continues to have a significant impact on our ability to complete many of the planned capital projects that were scheduled.

- Replaced all 3 RHA balconies and pergolas
- Common area furnishings replaced on remaining 3 RHA's
- Common area washroom counter replacement
- Ongoing LED lighting improvements throughout the building as lights require changing.
- Replacement of fence along east side of front parking lot/driveway.

2024 Highlights:

- Replace 50 resident room chairs
- Replacement of flooring in 4 resident dining rooms and 4 activity rooms
- Replacement of window curtains on the first floor RHA resident bedrooms
- Handrail replacement in one RHA
- Begin engineering work in fall of 2024 to replace 3 commercial dryers in 2025
- Replacement of 30lb and 75 lb washing machines
- Replacement of the final HVAC unit that supports the laundry room
- Replacement of the Transfer Switch
- Replacement of the BAS - Mechanical
- Continue to replace interior lights to LED as lights reach end of life

COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS THE JOHN M. PARROTT CENTRE

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>Revenue</u>					
Grants & Subsidies	(634,644)	(634,700)	(634,700)	-	-
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	779,861	470,500	517,350	46,850	10.0%
Total Revenue	145,217	(164,200)	(117,350)	46,850	-28.5%
<u>Expenses</u>					
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Long Term Debt Payments	235,588	235,600	235,600	-	-
Capital Expenditures	684,895	994,300	947,450	(46,850)	-4.7%
Total Expenses	920,483	1,229,900	1,183,050	(46,850)	-3.8%
County Levy	1,065,700	1,065,700	1,065,700	-	0.0%

Estimated Balance in the Reserve - December 31, 2023 **5,337,527**

5 Year County Levy (\$1,065,700 * 5 years)	5,328,500
Provincial Grants (\$634,700 * 1 years)	634,700
Long Term Debt Payments **	(230,782)
5 Year Expenditure Summary	<u>(3,699,150)</u>

Estimated Balance in the Reserve - December 31, 2028 **7,370,795**

** Long Term Debt payments remaining after 2024 - \$0



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS THE JOHN M. PARROTT CENTRE

The John M. Parrott Centre Ten Year Capital Plan (2024 - 2033)

Item	2024	2025	2026	2027	2028	Five Year Total	2029	2030	2031	2032	2033	Ten Year Total
Furnishings	119,050	179,950	244,250	153,100	108,300	804,650	103,800	101,950	155,050	96,300	102,300	1,364,050
Flooring	162,400	61,800	85,800	109,800	61,800	481,600	56,400	50,400	50,400	50,400	50,400	739,600
Window Treatments	30,000	45,000	18,600	-	3,600	97,200	-	-	200,000	200,000	200,000	697,200
Structural Repairs	33,600	248,000	428,000	40,600	40,600	790,800	28,000	5,300	-	-	5,000	829,100
Heavy Equipment & Fixtures	82,500	180,900	50,000	22,000	4,800	340,200	54,000	1,500	12,000	2,000	-	409,700
Mechanical, Electrical & Plumbing	460,200	210,000	50,000	55,000	110,000	885,200	-	175,000	3,200	-	-	1,063,400
Nursing Equipment	7,300	37,300	17,500	42,500	39,900	144,500	33,800	4,200	14,600	41,100	-	238,200
Dietary Equipment	45,000	35,300	34,200	4,300	10,900	129,700	34,500	-	15,000	-	-	179,200
Activation Equipment	7,400	1,800	10,900	3,400	1,800	25,300	3,700	3,000	-	-	-	32,000
TOTAL	947,450	1,000,050	939,250	430,700	381,700	3,699,150	314,200	341,350	450,250	389,800	357,700	5,552,450



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

PARAMEDIC SERVICES

Program Summary:

- Paramedic Services is provided from 5 ambulance bases located in Napanee, Northbrook, Denbigh, Loyalist and Stone Mills with a fleet of nine ambulances and three emergency response vehicles.
- Mobile Integrated Health (MIH) has three sports utility vehicles (SUVs) to support operations. They are located with Social Services.
- Ambulances are generally removed from service after 250,000 kms. Older vehicles are used as spares and eventually sold using an on-line auction site (GovDeals). Each ambulance is equipped with a defibrillator, the power cot system and the necessary medical supplies and equipment.

2023 Accomplishments:

- Replaced two ambulances and lifting systems as required.
- Medical equipment expansion to support Mobile Integrated Health (MIH) community paramedics.
- Added 3 vehicles to the MIH program to conduct patient care visits.
- Uniform storage strategy implemented in Napanee.

2024 Highlights:

- Loyalist base decision and preparation including potential real estate fees, surveys, architect or other consultations.
- Two ambulance vehicles to be purchased as part of the replacement cycle.
- MIH space / location strategy to ensure space meets the program needs.
- 2024 and beyond stretcher replacement cycle review based on manufacturer recommendations.
- Various MIH equipment purchases to support the program.
- MIH vehicle purchase for supervisor and patient care delivery.

COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS PARAMEDIC SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	(354,669)	(460,000)	(901,000)	(441,000)	95.9%
Total Revenue	(354,669)	(460,000)	(901,000)	(441,000)	95.9%
Expenses					
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Long Term Debt Payments	-	-	-	-	-
Capital Expenditures	679,669	785,000	1,226,000	441,000	56.2%
Total Expenses	679,669	785,000	1,226,000	441,000	56.2%
County Levy	325,000	325,000	325,000	-	0.0%

Estimated Balance in the Reserve - December 31, 2023 **2,113,493**

5 Year County Levy (\$325,000 * 5 years)	1,625,000
5 Year County Transfer to Reserves based on amortization (532,000 * 5 years)	2,660,000
5 Year Expenditure Summary	(4,106,000)

Estimated Balance in the Reserve - December 31, 2028 **2,292,493**



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

PARAMEDIC SERVICES

Paramedic Services Ten Year Capital Plan (2024-2033)

	2024	2025	2026	2027	2028	Five Year Total	2029	2030	2031	2032	2033	Ten Year Total
Vehicles*	480,000	480,000	480,000	480,000	480,000	2,400,000	480,000	480,000	480,000	480,000		4,320,000
ERVs		110,000			110,000	220,000	110,000		110,000	110,000		550,000
Defibrillator Replacement					600,000	600,000						600,000
Patient Care Equipment***	450,000					450,000	50,000		450,000			950,000
Communications Equipment****						0						0
Patient Care Equipment***	10,000	10,000	10,000	10,000	10,000	50,000	10,000	10,000	10,000	10,000		90,000
Training Equipment (Manikins, etc.)	5,000	5,000	5,000	5,000	5,000	25,000	5,000	5,000	5,000	5,000		45,000
Base Design and Site	141,000					141,000						141,000
Miscellaneous	20,000	20,000	20,000	20,000	20,000	100,000	20,000	20,000	20,000	20,000		180,000
CPLTC Vehicels****	70,000					70,000	170,000	90,000				330,000
CPLTC Equipment****	50,000					50,000				120,000		170,000
TOTAL	1,226,000	625,000	515,000	515,000	1,225,000	4,106,000	845,000	605,000	1,075,000	745,000	0	7,376,000

Notes: Vehicle cost estimates are based on projected costs and 2023 pricing. Trailer replacement date will need to be determined.

* Ambulance pricing is not guaranteed; pricing is confirmed 90 days prior to delivery date.

** Power cot/load system replacement in 2024.

**** Vehicles and equipment required for Community Paramedic LTC (CPLTC) Program is recovered from program funding at 100%.

Budget submissions estimates to MLTC for 2022 (Provincial FY2021-2022); 2023 (Provincial FY2022-2023); 2024 (Provincial FY2023-2024).

***** Repeater replacement - Emergency Planning. Additional replacements will need to be determined.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

LIBRARY SERVICES

Program Summary:

- Under the Library Formation & Maintenance Policy (approved 1992, revised in 1994 & 2001), local municipalities are responsible for providing and maintaining the physical space of the library branches, whereas the County's capital expenses are limited to collections, furnishings, signage, and technology.

2023 Accomplishments:

- The Bath Branch reopened with a new circulation desk, book display pods, and slatwall display paneling. A sketch of Layer Cake Hall framed with boards from the original building was permanently installed in Bath Branch.
- Branded interior signage (including shelf markers and collection signage) was installed at Bath Branch.
- The administrative office relocated to the Memorial Building.

2024 Highlights:

- 2024 capital upgrades will include updating tables and seating in Bath, Tamworth and Yarker Branches and furniture updates in the Napanee and Amherstview Branches to support new maker spaces.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS LIBRARY SERVICES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>Revenue</u>					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	(31,003)	(55,000)	(40,000)	15,000	-27.3%
Total Revenue	(31,003)	(55,000)	(40,000)	15,000	-27.3%
<u>Expenses</u>					
Materials & Supplies	1,465	-	-	-	-
Purchased Services	-	-	-	-	-
Long Term Debt Payments	-	-	-	-	-
Capital Expenditures	94,198	120,000	105,000	(15,000)	-12.5%
Total Expenses	95,663	120,000	105,000	(15,000)	-12.5%
County Levy	64,660	65,000	65,000	-	0.0%

Estimated Balance in the Reserve - December 31, 2023	828,485
5 Year County Levy (\$65,000 * 5 years)	325,000
5 Year Expenditure Summary	<u>(505,000)</u>
Estimated Balance in the Reserve - December 31, 2028	<u>648,485</u>



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

LIBRARY SERVICES

Library Services Ten Year Capital Plan (2024 - 2033)

Item	2024	2025	2026	2027	2028	Five Year Total	2029	2030	2031	2032	2033	Ten Year Total
Collections	75,000	75,000	75,000	75,000	75,000	375,000	75,000	75,000	75,000	75,000	0	675,000
Furnishings & Equipment	25,000	20,000	20,000	20,000	20,000	105,000	20,000	20,000	20,000	20,000	0	185,000
Buildings & Signage	5,000	5,000	5,000	5,000	5,000	25,000	5,000	5,000	5,000	5,000	0	45,000
Consultants	0	0	0	0	0	0	0	0	0	0	0	0
New Branch Libraries*						0						0
TOTAL	105,000	100,000	100,000	100,000	100,000	505,000	100,000	100,000	100,000	100,000	0	905,000

* Timing & scope of construction of new branch libraries to be determined by County Council



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

MUSEUM & ARCHIVES

Program Summary:

- The Museum and Archives operates in two locations - the Museum building at the Court House campus and the Macpherson House. During the summer months, programming relocates to the Macpherson House which mainly takes place outside.
- County Council undertook a major capital upgrade to the Museum and Archives in 2014, along with significant improvements to the original building. The Unfinanced Capital associated with this project was fully repaid in 2022.

2023 Accomplishments:

- Only minor capital work took place in 2023.

2024 Highlights:

- A new Gibbard display will be built in the lower courtyard of the Museum.



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS MUSEUM & ARCHIVES

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>Revenue</u>					
Grants & Subsidies	-	-	-	-	-
Municipal Recoveries	-	-	-	-	-
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	256,699	241,500	242,500	1,000	0.4%
Total Revenue	256,699	241,500	242,500	1,000	0.4%
<u>Expenses</u>					
Materials & Supplies	-	-	-	-	-
Purchased Services	-	-	-	-	-
Long Term Debt Payments	-	-	-	-	-
Capital Expenditures	801	16,000	15,000	(1,000)	-6.3%
Total Expenses	801	16,000	15,000	(1,000)	-6.3%
County Levy	257,500	257,500	257,500	-	0.0%

Estimated Balance in Reserve - December 31, 2023 **1,315,943**

5 Year County Levy 1,287,500
 5 Year Expenditure Summary (127,500)

Estimated Balance in Reserve - December 31, 2028 **2,475,943**



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS MUSEUM & ARCHIVES

Museum & Archives Ten Year Capital Plan (2024 - 2033)

Item	2024	2025	2026	2027	2028	Five Year Total	2029	2030	2031	2032	2033	Ten Year Total
Furnishings/Equipment	15,000	82,500	10,000	10,000	10,000	127,500	10,000	10,000	10,000	10,000	0	167,500
Signage	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	15,000	82,500	10,000	10,000	10,000	127,500	10,000	10,000	10,000	10,000	0	167,500



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

SOCIAL HOUSING

Program Summary:

- Provide minor and major capital improvements for a total of 421 housing units at 17 separate sites, including 3 individual houses, at the following locations:
 - Camden Court, Napanee (30 family row houses)
 - Appanea Wynds, Napanee (39 family row houses)
 - 260/264 Simcoe St, Napanee (2 family houses)
 - 235 First Ave, Napanee (1 family house)
 - 14A/B Barker St., Picton (2 unit family duplex)
 - 1-28 Disraeli St., Picton (28 unit family duplexes)
 - Dundas Heights, Napanee (47 apartments)
 - Jubilee, Napanee (60 apartments)
 - Maple Villa, Picton (69 apartments)
 - Meadowview, Tamworth (26 apartments)
 - Pinegrove, Northbrook (25 apartments)
 - The Maples, Napanee (34 apartments)
 - Twin Pines, Picton (16 apartments)
 - Queen Elizabeth, Napanee (34 apartments)
 - Celtic St, Tamworth (8 units)

2023 Accomplishments:

- Replaced the lower flat roof section at Dundas Heights.
- Replaced 50% of the windows on Disraeli Street (Phase 1 of 2).
- Replaced refrigerators at The Maples Apartments, Queen Elizabeth Apartments, Meadowview Apartments, and Meadow Lane / Petri Street.
- Replaced stove safety burner and controls at Jubilee Apartments and Meadow Lane / Petri Street (Appanea Wynds).
- Completed smaller projects throughout the year, including painting, kitchen replacements, and flooring replacements.

COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

SOCIAL HOUSING

2024 Highlights:

- Replace 50% of windows on Disraeli Street (Phase 2 of 2).
- Replace fridges at The Maples Villa Apartments and The Twin Pines Apartments.
- Replace security camera systems at the Maples Apartments and The Maple Villa Apartments.
- Replace the domestic hot water boiler at Queen Elizabeth Apartments.
- Replace maintenance service vehicle.
- Complete smaller projects throughout the year, including painting, roof repairs, and flooring replacements.
- The capital levy has been included to support the Asset Management Plan and long-term planning initiatives.

COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

SOCIAL HOUSING

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
Revenue					
Grants & Subsidies	(492,798)	(684,400)	(279,000)	405,400	-59.2%
Municipal Recoveries	(302,300)	(302,300)	(308,300)	(6,000)	2.0%
Other Revenue	-	-	-	-	-
Transfers to/(from) Reserves	99,130	103,600	221,800	118,200	114.1%
Total Revenue	(695,968)	(883,100)	(365,500)	517,600	-58.6%
Expenses					
Materials & Supplies	150,159	282,700	186,700	(96,000)	-34.0%
Purchased Services	-	-	-	-	-
Long Term Debt Payments	189,288	187,500	187,500	-	-
Capital Expenditures	891,721	948,100	545,500	(402,600)	-42.5%
Total Expenses	1,231,168	1,418,300	919,700	(498,600)	-35.2%
County Levy	535,200	535,200	554,200	19,000	3.6%

Estimated Balance in the Reserve - December 31, 2023 **3,365,372**

5 Year County Levy including PE share (current levy increased by \$25,000 per year)	4,562,500
Interest revenue	240,000
Long Term Debt payments**	(517,229)
5 Year Expenditure Summary	<u>(4,716,760)</u>

Estimated Balance in the Reserve - December 31, 2028 **2,933,883**

Social Housing Capital has been adjusted \$25,000 annually through 'Transfers to/from Reserves'. This practice originated in 2015/16 with the implementation of the Social Housing Asset Management Plan.

The 2023-24 Canada Ontario Community Housing Initiative (COCHI) supports repairs to the community housing stock (279k).



COUNTY OF LENNOX AND ADDINGTON

2024 CAPITAL, MAJOR REPAIRS AND ONE-TIME ITEMS

SOCIAL HOUSING

SOCIAL HOUSING CAPITAL & MAJOR REPAIRS (2024-2033)

Summary

Building	2024	2025	2026	2027	5 Year Total	2028	2029	2030	2031	2032	2033	10 Year Total
Dundas Heights, 369 Dundas St. W., Napanee	34,500	236,000	276,000	137,000	683,500	102,000	81,500	85,500	262,500	96,500	36,800	1,311,500
The Maples Apts., 37 Richard St., Napanee	46,000	39,400	28,500	90,000	203,900	140,000	33,900	21,500	106,500	160,500	12,900	666,300
Queen Elizabeth Apts., 34 Water St., Napanee	113,500	72,600	59,500	144,500	390,100	121,000	25,500	21,500	206,500	30,500	76,600	795,100
Jubilee Apts., 318 Camden Rd., Napanee	11,700	154,000	144,000	95,000	404,700	81,000	48,000	102,500	126,500	140,500	93,500	903,200
Meadowview Apts., Tamworth	57,500	211,000	16,500	74,500	359,500	58,200	76,500	55,800	59,500	60,000	13,800	669,500
Pinegrove Apts., Northbrook	18,000	40,500	43,500	89,000	191,000	81,000	101,500	66,000	31,000	64,500	296,400	535,000
235 First Avenue, Napanee	300	4,500	7,000	2,000	13,800	1,000	-	-	3,200	17,000	6,100	35,000
260 Simcoe Street, Napanee	300	4,500	6,000	2,000	12,800	1,000	-	-	3,200	17,000	6,100	34,000
264 Simcoe Street, Napanee	300	6,110	6,000	2,000	14,410	1,000	-	-	3,200	17,000	6,100	35,610
Camden Court, 215 Church St., Napanee	20,000	50,750	175,000	84,200	329,950	60,200	164,200	60,500	60,500	33,500	219,500	708,850
Meadow Lane, Napanee	68,500	324,500	356,000	86,000	835,000	282,000	72,000	62,000	637,000	316,000	134,600	2,204,000
Maple Villa Apts., 113 West Mary St., Picton	116,000	76,000	142,500	151,000	485,500	154,000	61,500	37,500	47,500	40,500	140,100	826,500
Twin Pines Apts., 16 Lake St., Picton	23,600	21,000	58,000	71,000	173,600	54,000	36,500	50,000	71,000	9,500	127,900	394,600
14A&B Barker Street, Picton	-	8,000	8,000	2,000	18,000	-	-	-	6,000	2,000	16,000	26,000
1 - 28 Disraeli St., Picton	140,000	10,000	28,000	176,000	354,000	12,000	21,000	52,000	71,000	26,000	195,900	536,000
Housing Vehicles	82,000	-	130,000	35,000	247,000	-	-	-	-	70,000		317,000
TOTAL	732,200	1,258,860	1,484,500	1,241,200	4,716,760	1,148,400	722,100	614,800	1,695,100	1,101,000	1,382,300	9,998,160



COUNTY OF LENNOX AND ADDINGTON

AMORTIZATION EXPENSE

	2023 Actual	2023 Budget	2024 Budget	\$ Change Budget	% Change Budget
<u>Amortization Expense</u>					
Roads & Bridges	9,161,688	9,125,000	9,620,000	495,000	5.4%
The John M. Parrott Centre	1,097,372	1,100,000	1,152,000	52,000	4.7%
Paramedic Services	641,007	607,000	673,000	66,000	10.9%
Library Services	101,135	105,000	106,000	1,000	1.0%
Museum & Archives	143,522	150,000	151,000	1,000	0.7%
Property Services	351,898	330,000	369,000	39,000	11.8%
Admin & Technology	308,140	270,000	324,000	54,000	20.0%
Social Assistance & Children's Services	98,948	90,000	104,000	14,000	15.6%
Social Housing	1,374,379	1,444,265	1,443,000	(1,265)	-0.1%
Total Expenses	13,278,089	13,221,265	13,942,000	720,735	5.5%
County Levy Adjustment	(13,278,089)	(13,221,265)	(13,942,000)	(720,735)	5.5%
County Levy	-	-	-	-	0.0%

Amortization Expense does not impact the property tax levy for capital assets. The property tax levy is based on the budgeted capital expenses less funding sources such as grants and reserve transfers

The 2024 BUDGET includes capital expenses of \$23.5 million, which is in excess of the estimated amortization expense of \$13.9 million. This is a good indication that the County is keeping up with its capital reinvestment.

COUNTY OF LENNOX AND ADDINGTON

TAX RATES FOR GENERAL LEVY

Schedule A

PROPERTY CLASS	TAX RATE	LOYALIST	GREATER NAPANEE	STONE MILLS	ADDINGTON HIGHLANDS	TOTAL
Residential/Farm (RT)	0.00552427	11,070,431	8,958,660	4,993,910	2,788,958	27,811,959
Farmland awaiting Development (R1)	0.00138107	0	122	0	0	122
Multi Residential (MT)	0.01104854	452,891	408,491	17,633	15,059	894,074
New Multi Residential (NT)	0.00552427	0	129,077	0	0	129,077
Commercial - Occupied (CT,CH,ST,DT,DH, & GT)	0.00783047	480,248	1,550,363	90,467	108,467	2,229,545
Commercial Small Scale on Farm (C7)	0.00195762	0	49	81	0	130
Commercial - Excess & Vacant Land (CU,DU,SU & CX)	0.00783047	23,421	113,944	2,261	1,488	141,114
New Construction Commercial (XT, YT,ZT)	0.00783047	0	0	0	0	0
New Construction Commercial Small Scale on Farm (X7)	0.00195762	0	0	0	0	0
New Construction Commercial Excess Land (XU,YU,ZU)	0.00783047	0	0	0	0	0
Industrial - Occupied (IT & IH)	0.01198767	285,443	208,509	99,616	3,269	596,837
Industrial - Excess & Vacant Land (IU, IK, IJ & IX)	0.01198767	107,408	48,797	21,346	1,265	178,816
New Construction Industrial (JT)	0.01198767	0	0	0	0	0
New Construction Industrial Small Scale on Farm (J7)	0.00299692	300	317	0	0	617
New Construction Industrial Excess Land (JU)	0.01198767	0	0	0	0	0
Large Industrial - Occupied (LT, LI, LN, LS & LH)	0.01508126	365,555	958,542	138,954	0	1,463,051
New Construction Large Industrial (KH)	0.01508126	0	0	0	0	0
Large Industrial - Excess & Vacant Land (LU & LK)	0.01508126	15,767	8,714	829	0	25,310
New Constructuon Large Industrial Excess Land (KK)	0.01508126	0	0	0	0	0
Landfill (HT)	0.01083706	0	0	0	0	0
Pipelines (PT)	0.00716608	214,961	136,930	3,655	0	355,546
Farm (FT)	0.00138107	118,229	226,544	130,715	4,100	479,588
Managed Forests (TT)	0.00138107	1,598	1,321	4,970	6,994	14,883
		13,136,252	12,750,380	5,504,437	2,929,600	34,320,669



COUNTY OF LENNOX AND ADDINGTON

TAX RATES FOR LIBRARY SERVICES LEVY

Schedule B

PROPERTY CLASS	TAX RATE	LOYALIST	GREATER NAPANEE	STONE MILLS	ADDINGTON HIGHLANDS	TOTAL
Residential/Farm (RT)	0.00027149	544,049	440,266	245,425		1,229,740
Farmland awaiting Development (R1)	0.00006787	0	6	0		6
Multi Residential (MT)	0.00054298	22,257	20,075	867		43,199
New Multi Residential (NT)	0.00027149	0	6,343	0		6,343
Commercial - Occupied (CT,CH,ST,DT,DH, & GT)	0.00038483	23,602	76,193	4,446		104,241
Commercial Small Scale on Farm (C7)	0.00009621	0	2	4		6
Commercial - Excess & Vacant Land (CU,DU,SU & CX)	0.00038483	1,151	5,600	111		6,862
New Construction Commercial (XT, YT,ZT)	0.00038483	0	0	0		0
New Construction Commercial Small Scale on Farm (X7)	0.00009621	0	0	0		0
New Construction Commercial Excess Land (XU,YU,ZU)	0.00038483	0	0	0		0
Industrial - Occupied (IT & IH)	0.00058913	14,028	10,247	4,896		29,171
Industrial - Excess & Vacant Land (IU, IK, IJ & IX)	0.00058913	5,279	2,398	1,049		8,726
New Construction Industrial (JT)	0.00058913	0	0	0		0
New Construction Industrial Small Scale on Farm (J7)	0.00014728	15	16	0		31
New Construction Industrial Excess Land (JU)	0.00058913	0	0	0		0
Large Industrial - Occupied (LT, LI, LN, LS & LH)	0.00074117	17,965	47,108	6,829		71,902
New Construction Large Industrial (KH)	0.00074117	0	0	0		0
Large Industrial - Excess & Vacant Land (LU & LK)	0.00074117	775	428	41		1,244
New Constructuon Large Industrial Excess Land (KK)	0.00074117	0	0	0		0
Landfill (HT)	0.00053259	0	0	0		0
Pipelines (PT)	0.00035218	10,564	6,729	180		17,473
Farm (FT)	0.00006787	5,810	11,134	6,424		23,368
Managed Forests (TT)	0.00006787	79	65	244		388
		645,574	626,610	270,516	0	1,542,700



COUNTY OF LENNOX AND ADDINGTON

COUNTY LEVY SCHEDULE

Schedule C

MUNICIPALITY	GENERAL LEVY	LIBRARY LEVY	TOTAL LEVY	ESTIMATED PIL	TOTAL
LOYALIST	13,136,252	645,574	13,781,826	603,827	14,385,653
GREATER NAPANEE	12,750,380	626,610	13,376,990	51,625	13,428,615
STONE MILLS	5,504,437	270,516	5,774,953	22,029	5,796,982
ADDINGTON HIGHLANDS	2,929,600	0	2,929,600	67,463	2,997,063
	34,320,669	1,542,700	35,863,369	744,944	36,608,313

MUNICIPALITY	31-Mar-24	30-Jun-24	30-Sep-24	15-Dec-24	TOTAL
LOYALIST	3,347,880	3,844,947	3,596,413	3,596,413	14,385,653
GREATER NAPANEE	3,212,874	3,501,434	3,357,154	3,357,153	13,428,615
STONE MILLS	1,384,977	1,513,514	1,449,246	1,449,245	5,796,982
ADDINGTON HIGHLANDS	722,772	775,760	749,266	749,265	2,997,063
	8,668,503	9,635,655	9,152,079	9,152,076	36,608,313

